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May 26, 2016

VIA FIRST CLASS MAIL

Roderick L. Bremby  
Commissioner  
Department of Social Services  
25 Sigourney Street  
Hartford, CT 06106

Re: Letter of Intent to Close Paradigm Healthcare Center of South Windsor

Dear Commissioner Bremby:

Pursuant to the provisions of Conn. Gen. Stat. 17b-352, this Letter of Intent is filed on behalf of Paradigm Healthcare Center of South Windsor ("South Windsor"). South Windsor hereby requests permission to terminate services at this 100 bed facility located at 1060 Main Street, South Windsor, Connecticut. There are no capital costs associated with this request.

As you are aware, South Windsor, which is owned by Paradigm Healthcare Development, LLC ("Paradigm") has sustained consistent operating losses for a prolonged period of time. These losses have created large vendor and lender debt obligations that the facility is unable to satisfy given its current operating performance. Although licensed for 100 beds, the current occupancy is only 65 residents with no expectation that this number will increase to any significant degree. South Windsor is further burdened by the recent transfer of Paradigm's other five facilities which has created additional strain on its existing vendor relationships. Compounding these financial and operational issues, South Windsor has significant physical plant and structural issues that will require substantial renovations to bring it into compliance with applicable nursing home regulations. These factors, combined with the high Medicaid population and the significant increase in the Medicaid rate that would be required for financial viability, all indicate that closing the facility at this time is both appropriate and necessary. All of these factors indicate that closing the facility at this time is in the best interest of our residents and their families. According to the Department of Social Services, there is more than adequate bed capacity in surrounding communities to assure the availability of ongoing care for South Windsor's current residents.

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Please forward at your earliest convenience CON application forms and instructions to my attention. South Windsor will cease admissions of residents to the facility immediately upon filing of this letter. Involuntary Discharge planning and involuntary discharges will not begin until a Certificate of Need to terminate services is issued by the Department.

If you have any questions or if you require any additional information, please call me at (203) 772-7728.

Sincerely,

A handwritten signature in blue ink, appearing to read "Heather Overholser Berchem", with a large circular flourish at the end.

Heather Overholser Berchem

cc: Christopher LaVigne, Director CON and Rate Setting, DSS (via email)  
Kathy Shaughnessey, DSS (via email)  
Nancy B. Shaffer, Long Term Care Ombudsman  
Barbara Cass, Section Chief, FLIS, DPH (via email and mail)