

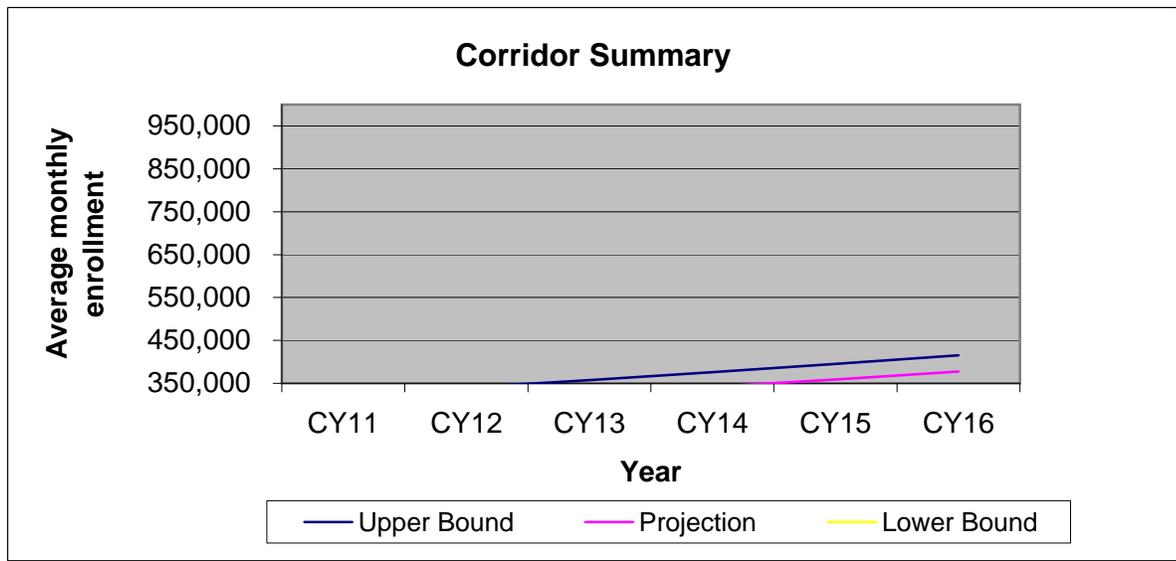
Exhibit F
 Medical Care Management Administrative Service Organization

Budget

Corridor Summary - Average Monthly Enrollment

Full Scope Option A - Half Enrollment

	CY11	CY12	CY13	CY14	CY15	CY16
Upper Bound	324,046	340,371	357,609	375,813	395,038	415,345
Projection	294,588	309,428	325,099	341,648	359,126	377,587
Lower Bound	265,129	278,485	292,589	307,483	323,213	339,828



Budget Template

The following template shall be completed for each scope Option.

Full Scope Option A - Half Enrollment

	Base Enrollment	CY 2011	CY 2012	CY 2013	CY 2014	CY 2015	CY 2016	Total
Time Period	Current Average Monthly Base Enrollment	Start-up - contract execution to 12/31/11	1/1/12 - 12/31/12	1/1/13 - 12/31/13	1/1/14 - 12/31/14	1/1/15 - 12/31/15	1/1/16 - 12/31/16	
Number of Months		5	12	12	12	12	12	65
Family Coverage	201,850		2,567,532	2,721,584	2,884,879	3,057,972	3,241,450	14,473,417
HUSKY B (CHIP)	7,500		91,800	93,636	95,509	97,419	99,367	477,731
Charter Oak	5,000		60,000	60,000	60,000	60,000	60,000	300,000
Medicaid/Medicare (Duals)	37,500		459,000	468,180	477,544	487,094	496,836	2,388,654
Medicaid ABD & Other	10,238		125,307	127,813	130,369	132,977	135,636	652,103
Medicaid LIA (SAGA)	32,500		409,500	429,975	451,474	474,047	497,750	2,262,746
M03 (CT Home Care Program) ¹	2,000		M03 not included					
CADAP ¹	1,000		CADAP not included					
Q01-Q05 ¹	52,500		Q01-Q05 Not Included					
Grand Total	350,088							
Member months			3,713,139	3,901,188	4,099,774	4,309,509	4,531,040	20,554,651
Average monthly enrollment			309,428	325,099	341,648	359,126	377,587	342,578
Bid - Annual Contract Cost		\$0	\$0	\$0	\$0	\$0	\$0	\$0
PMPM			0.00	0.00	0.00	0.00	0.00	
Corridor Upper Bound			340,371	357,609	375,813	395,038	415,345	
Corridor Lower Bound			278,485	292,589	307,483	323,213	339,828	

- Notes:**
- The coverage group Q01 - Q05 are the QMB/SLMB that Department only pays the Medicare premiums. The ASO scope does not apply to Q01-Q05, CADAP and M03 population. Therefore these groups are excluded from the member enrollment projection.
 - Budget template response must be provided in hard copy and in Microsoft Excel. Do not change the section order or section labels. Bidders are strongly encouraged to fit proposed staff into the categories included on the budget template. However, if no existing category can be used, the bidder may use "other" category, and attach a separate page that details the alternate staff.

Budget Template
CY11 - start-up and pre-implementation

Full Scope Option A - Half Enrollment

Total Projected Revenue for the Period **\$0**

Scope of Work Category	Direct Project Cost	Corporate Allocation	Total Costs	Direct Project FTE	Corporate FTE	Total FTE	Start Date (1)
Salaries*							
Project Administration							
Project Manager			\$0			0.0	
Project Support Staff			\$0			0.0	
Fringe			\$0				
Total Project Administration	\$0	\$0	\$0	0.0	0.0	0.0	
Utilization Management (UM):							
Medical Director			\$0			0.0	
Psychiatrist / Addictionologist			\$0			0.0	
UM Director			\$0			0.0	
Clinical Director			\$0			0.0	
Assistant Clinical Director			\$0			0.0	
Clinician(s)			\$0			0.0	
Non-Clinical UM Staff			\$0			0.0	
UM Support Staff			\$0			0.0	
Fringe			\$0				
Total UM	\$0	\$0	\$0	0.0	0.0	0.0	
Intensive Care Management (ICM):							
ICM Director			\$0			0.0	
Intensive Care Manager(s)			\$0			0.0	
ICM Support Staff			\$0			0.0	
Fringe			\$0				
Total ICM	\$0	\$0	\$0	0.0	0.0	0.0	
Quality Management (QM):							
QM Director			\$0			0.0	
Network Manager(s)			\$0			0.0	
QM Support Staff			\$0			0.0	
Fringe			\$0				
Total QM	\$0	\$0	\$0	0.0	0.0	0.0	
Provider Relations (PR):							
PR Director			\$0			0.0	
PR Representative(s)			\$0			0.0	
PR Support Staff			\$0			0.0	
Fringe			\$0				
Total PR	\$0	\$0	\$0	0.0	0.0	0.0	
Provider Network (PN) :							
PN Director			\$0			0.0	
PN Representative(s)			\$0			0.0	
Provider File Manager			\$0			0.0	
PN Support Staff			\$0			0.0	
Fringe			\$0				
Total PN	\$0	\$0	\$0	0.0	0.0	0.0	
Member Services (MS) :							
MS Director			\$0			0.0	
MS Staff			\$0			0.0	
MS Support Staff			\$0			0.0	
Fringe			\$0				
Total MS	\$0	\$0	\$0	0.0	0.0	0.0	
Telephone Call Management							
Call Center Director			\$0			0.0	
Call Center Staff			\$0			0.0	
Call Center Support Staff			\$0			0.0	
Fringe			\$0				
Total Telephone Call Management	\$0	\$0	\$0	0.0	0.0	0.0	
Data Reporting:							
Reporting Director			\$0			0.0	
Reporting Analyst(s)			\$0			0.0	
Data System Analyst(s)			\$0			0.0	
Data Reporting Support Staff			\$0			0.0	
Fringe			\$0				
Total Data Reporting	\$0	\$0	\$0	0.0	0.0	0.0	
Information Systems (IS):							
IS Director			\$0			0.0	
IS Programmer(s)			\$0			0.0	
IS Support Staff			\$0			0.0	
Fringe			\$0				
Total IS	\$0	\$0	\$0	0.0	0.0	0.0	
Grievances & Appeals							
Grievances & Appeals Director			\$0			0.0	
Grievances & Appeals Support Staff			\$0			0.0	
Fringe			\$0				
Total Grievances & Appeals	\$0	\$0	\$0	0.0	0.0	0.0	
Other:							
Security & Confidentiality Officer			\$0			0.0	
Other, if not listed (submit separate detail) (2)			\$0			0.0	
Fringe			\$0				
Total Other	\$0	\$0	\$0	0.0	0.0	0.0	
TOTAL SALARY AND FRINGE	\$0	\$0	\$0	0.0	0.0	0.0	

Scope of Work Category	Direct Project Cost	Corporate Allocation	Total Costs	Direct Project FTE	Corporate FTE	Total FTE	Start Date (1)
Other Direct Costs							
Accounting Services			\$0				
Advertising			\$0				
Consultant Services			\$0				
Courier			\$0				
Depreciation			\$0				
Equipment			\$0				
Insurance			\$0				
IS Development			\$0				
Legal Services			\$0				
Maintenance			\$0				
Postage/Freight			\$0				
Printing			\$0				
Rent			\$0				
Software			\$0				
Supplies			\$0				
Taxes			\$0				
Telecommunications			\$0				
Training and Education			\$0				
Travel			\$0				
Utilities			\$0				
Other (submit separate detail) (2)			\$0				
TOTAL OTHER DIRECT COSTS	\$0	\$0	\$0				
TOTAL COSTS	\$0	\$0	\$0				

Total Projected Profit

GRAND TOTAL COSTS

Other Assumptions supporting the budget:
 Number of authorizations per month

(1) Start date should be consistent with implementation plan in W.1.1 (page 157) and Project Timetable in C.20 (page 69)
 (2) Submit separate detail for items not otherwise listed by scope of work category in the order that they appear in this exhibit
 *Do NOT add or delete categories or modify the format of this spreadsheet

Budget Template
 CY12 - January 1, 2012 - December 31, 2012

Full Scope Option A - Half Enrollment

Total Member Month Projection	3,713,139
Total Projected Revenue for the Period	<u>\$0</u>
Projected PMPM	<u>\$0.00</u>

Scope of Work Category	Direct Project Cost	Corporate Allocation	Total Costs	Direct Project FTE	Corporate FTE	Total FTE
Salaries*						
Project Administration						
Project Manager			\$0			0.0
Project Support Staff			\$0			0.0
Fringe			\$0			
Total Project Administration	\$0	\$0	\$0	0.0	0.0	0.0
Utilization Management (UM):						
Medical Director			\$0			0.0
Psychiatrist / Addictionologist			\$0			0.0
UM Director			\$0			0.0
Clinical Director			\$0			0.0
Assistant Clinical Director			\$0			0.0
Clinician(s)			\$0			0.0
Non-Clinical UM Staff			\$0			0.0
UM Support Staff			\$0			0.0
Fringe			\$0			
Total UM	\$0	\$0	\$0	0.0	0.0	0.0
Intensive Care Management (ICM):						
ICM Director			\$0			0.0
Intensive Care Manager(s)			\$0			0.0
ICM Support Staff			\$0			0.0
Fringe			\$0			
Total ICM	\$0	\$0	\$0	0.0	0.0	0.0
Quality Management (QM):						
QM Director			\$0			0.0
Network Manager(s)			\$0			0.0
QM Support Staff			\$0			0.0
Fringe			\$0			
Total QM	\$0	\$0	\$0	0.0	0.0	0.0
Provider Relations (PR):						
PR Director			\$0			0.0
PR Representative(s)			\$0			0.0
PR Support Staff			\$0			0.0
Fringe			\$0			
Total PR	\$0	\$0	\$0	0.0	0.0	0.0
Provider and PCMH Network (PN) :						
PN Director			\$0			0.0
PN Representative(s)			\$0			0.0
Provider File Manager			\$0			0.0
PN Support Staff			\$0			0.0
Fringe			\$0			
Total PN	\$0	\$0	\$0	0.0	0.0	0.0
Member Services (MS) :						
MS Director			\$0			0.0
MS Staff			\$0			0.0
MS Support Staff			\$0			0.0
Fringe			\$0			
Total MS	\$0	\$0	\$0	0.0	0.0	0.0
Telephone Call Management						
Call Center Director			\$0			0.0
Call Center Staff			\$0			0.0
Call Center Support Staff			\$0			0.0
Fringe			\$0			
Total Telephone Call Management	\$0	\$0	\$0	0.0	0.0	0.0
Data Reporting:						
Reporting Director			\$0			0.0
Reporting Analyst(s)			\$0			0.0
Data System Analyst(s)			\$0			0.0
Data Reporting Support Staff			\$0			0.0
Fringe			\$0			
Total Data Reporting	\$0	\$0	\$0	0.0	0.0	0.0
Information Systems (IS):						
IS Director			\$0			0.0
IS Programmer(s)			\$0			0.0
IS Support Staff			\$0			0.0
Fringe			\$0			
Total IS	\$0	\$0	\$0	0.0	0.0	0.0
Grievances & Appeals						
Grievances & Appeals Director			\$0			0.0
Grievances & Appeals Support Staff			\$0			0.0
Fringe			\$0			
Total Grievances & Appeals	\$0	\$0	\$0	0.0	0.0	0.0
Other:						
Security & Confidentiality Officer			\$0			0.0
Other, if not listed (submit separate detail) (1)			\$0			0.0
Fringe			\$0			
Total Other	\$0	\$0	\$0	0.0	0.0	0.0
TOTAL SALARY AND FRINGE	\$0	\$0	\$0	0.0	0.0	0.0

Scope of Work Category	Direct Project Cost	Corporate Allocation	Total Costs	Direct Project FTE	Corporate FTE	Total FTE
Other Direct Costs						
Accounting Services			\$0			
Advertising			\$0			
Consultant Services			\$0			
Courier			\$0			
Depreciation			\$0			
Equipment			\$0			
Insurance			\$0			
IS Development			\$0			
Legal Services			\$0			
Maintenance			\$0			
Postage/Freight			\$0			
Printing			\$0			
Rent			\$0			
Software			\$0			
Supplies			\$0			
Taxes			\$0			
Telecommunications			\$0			
Training and Education			\$0			
Travel			\$0			
Utilities			\$0			
Other, if not listed (submit separate detail) (1)			\$0			
TOTAL OTHER DIRECT COSTS	\$0	\$0	\$0			
TOTAL COSTS	\$0	\$0	\$0			

Total Projected Profit

GRAND TOTAL COSTS

Other Assumptions supporting the budget:
 Number of authorizations per month

(1) Submit separate detail for items not otherwise listed by scope of work category in the order that they appear in this exhibit
 *Do NOT add or delete categories or modify the format of this spreadsheet

Budget Template
 CY13 - January 1, 2013 - December 31, 2013

Full Scope Option A - Half Enrollment

Total Member Month Projection	3,901,188
Total Projected Revenue for the Period	<u>\$0</u>
Projected PMPM	<u>\$0.00</u>

Scope of Work Category	Direct Project Cost	Corporate Allocation	Total Costs	Direct Project FTE	Corporate FTE	Total FTE
Salaries*						
Project Administration						
Project Manager			\$0			0.0
Project Support Staff			\$0			0.0
Fringe			\$0			
Total Project Administration	\$0	\$0	\$0	0.0	0.0	0.0
Utilization Management (UM):						
Medical Director			\$0			0.0
Psychiatrist / Addictionologist			\$0			0.0
UM Director			\$0			0.0
Clinical Director			\$0			0.0
Assistant Clinical Director			\$0			0.0
Clinician(s)			\$0			0.0
Non-Clinical UM Staff			\$0			0.0
UM Support Staff			\$0			0.0
Fringe			\$0			
Total UM	\$0	\$0	\$0	0.0	0.0	0.0
Intensive Care Management (ICM):						
ICM Director			\$0			0.0
Intensive Care Manager(s)			\$0			0.0
ICM Support Staff			\$0			0.0
Fringe			\$0			
Total ICM	\$0	\$0	\$0	0.0	0.0	0.0
Quality Management (QM):						
QM Director			\$0			0.0
Network Manager(s)			\$0			0.0
QM Support Staff			\$0			0.0
Fringe			\$0			
Total QM	\$0	\$0	\$0	0.0	0.0	0.0
Provider Relations (PR):						
PR Director			\$0			0.0
PR Representative(s)			\$0			0.0
PR Support Staff			\$0			0.0
Fringe			\$0			
Total PR	\$0	\$0	\$0	0.0	0.0	0.0
Provider and PCMH Network (PN) :						
PN Director			\$0			0.0
PN Representative(s)			\$0			0.0
Provider File Manager			\$0			0.0
PN Support Staff			\$0			0.0
Fringe			\$0			
Total PN	\$0	\$0	\$0	0.0	0.0	0.0
Member Services (MS) :						
MS Director			\$0			0.0
MS Staff			\$0			0.0
MS Support Staff			\$0			0.0
Fringe			\$0			
Total MS	\$0	\$0	\$0	0.0	0.0	0.0
Telephone Call Management						
Call Center Director			\$0			0.0
Call Center Staff			\$0			0.0
Call Center Support Staff			\$0			0.0
Fringe			\$0			
Total Telephone Call Management	\$0	\$0	\$0	0.0	0.0	0.0
Data Reporting:						
Reporting Director			\$0			0.0
Reporting Analyst(s)			\$0			0.0
Data System Analyst(s)			\$0			0.0
Data Reporting Support Staff			\$0			0.0
Fringe			\$0			
Total Data Reporting	\$0	\$0	\$0	0.0	0.0	0.0
Information Systems (IS):						
IS Director			\$0			0.0
IS Programmer(s)			\$0			0.0
IS Support Staff			\$0			0.0
Fringe			\$0			
Total IS	\$0	\$0	\$0	0.0	0.0	0.0
Grievances & Appeals						
Grievances & Appeals Director			\$0			0.0
Grievances & Appeals Support Staff			\$0			0.0
Fringe			\$0			
Total Grievances & Appeals	\$0	\$0	\$0	0.0	0.0	0.0
Other:						
Security & Confidentiality Officer			\$0			0.0
Other, if not listed (submit separate detail) (1)			\$0			0.0
Fringe			\$0			
Total Other	\$0	\$0	\$0	0.0	0.0	0.0
TOTAL SALARY AND FRINGE	\$0	\$0	\$0	0.0	0.0	0.0

Scope of Work Category	Direct Project Cost	Corporate Allocation	Total Costs	Direct Project FTE	Corporate FTE	Total FTE
Other Direct Costs						
Accounting Services			\$0			
Advertising			\$0			
Consultant Services			\$0			
Courier			\$0			
Depreciation			\$0			
Equipment			\$0			
Insurance			\$0			
IS Development			\$0			
Legal Services			\$0			
Maintenance			\$0			
Postage/Freight			\$0			
Printing			\$0			
Rent			\$0			
Software			\$0			
Supplies			\$0			
Taxes			\$0			
Telecommunications			\$0			
Training and Education			\$0			
Travel			\$0			
Utilities			\$0			
Other, if not listed (submit separate detail) (1)			\$0			
TOTAL OTHER DIRECT COSTS	\$0	\$0	\$0			
TOTAL COSTS	\$0	\$0	\$0			

Total Projected Profit

GRAND TOTAL COSTS

Other Assumptions supporting the budget:

Number of authorizations per month

(1) Submit separate detail for items not otherwise listed by scope of work category in the order that they appear in this exhibit
 *Do NOT add or delete categories or modify the format of this spreadsheet

Budget Template
 CY14 - January 1, 2014- December 31, 2014

Full Scope Option A - Half Enrollment

Total Member Month Projection	4,099,774
Total Projected Revenue for the Period	<u>\$0</u>
Projected PMPM	<u>\$0.00</u>

Scope of Work Category	Direct Project Cost	Corporate Allocation	Total Costs	Direct Project FTE	Corporate FTE	Total FTE
Salaries*						
Project Administration						
Project Manager			\$0			0.0
Project Support Staff			\$0			0.0
Fringe			\$0			
Total Project Administration	\$0	\$0	\$0	0.0	0.0	0.0
Utilization Management (UM):						
Medical Director			\$0			0.0
Psychiatrist / Addictionologist			\$0			0.0
UM Director			\$0			0.0
Clinical Director			\$0			0.0
Assistant Clinical Director			\$0			0.0
Clinician(s)			\$0			0.0
Non-Clinical UM Staff			\$0			0.0
UM Support Staff			\$0			0.0
Fringe			\$0			
Total UM	\$0	\$0	\$0	0.0	0.0	0.0
Intensive Care Management (ICM):						
ICM Director			\$0			0.0
Intensive Care Manager(s)			\$0			0.0
ICM Support Staff			\$0			0.0
Fringe			\$0			
Total ICM	\$0	\$0	\$0	0.0	0.0	0.0
Quality Management (QM):						
QM Director			\$0			0.0
Network Manager(s)			\$0			0.0
QM Support Staff			\$0			0.0
Fringe			\$0			
Total QM	\$0	\$0	\$0	0.0	0.0	0.0
Provider Relations (PR):						
PR Director			\$0			0.0
PR Representative(s)			\$0			0.0
PR Support Staff			\$0			0.0
Fringe			\$0			
Total PR	\$0	\$0	\$0	0.0	0.0	0.0
Provider and PCMH Network (PN) :						
PN Director			\$0			0.0
PN Representative(s)			\$0			0.0
Provider File Manager			\$0			0.0
PN Support Staff			\$0			0.0
Fringe			\$0			
Total PN	\$0	\$0	\$0	0.0	0.0	0.0
Member Services (MS) :						
MS Director			\$0			0.0
MS Staff			\$0			0.0
MS Support Staff			\$0			0.0
Fringe			\$0			
Total MS	\$0	\$0	\$0	0.0	0.0	0.0
Telephone Call Management						
Call Center Director			\$0			0.0
Call Center Staff			\$0			0.0
Call Center Support Staff			\$0			0.0
Fringe			\$0			
Total Telephone Call Management	\$0	\$0	\$0	0.0	0.0	0.0
Data Reporting:						
Reporting Director			\$0			0.0
Reporting Analyst(s)			\$0			0.0
Data System Analyst(s)			\$0			0.0
Data Reporting Support Staff			\$0			0.0
Fringe			\$0			
Total Data Reporting	\$0	\$0	\$0	0.0	0.0	0.0
Information Systems (IS):						
IS Director			\$0			0.0
IS Programmer(s)			\$0			0.0
IS Support Staff			\$0			0.0
Fringe			\$0			
Total IS	\$0	\$0	\$0	0.0	0.0	0.0
Grievances & Appeals						
Grievances & Appeals Director			\$0			0.0
Grievances & Appeals Support Staff			\$0			0.0
Fringe			\$0			
Total Grievances & Appeals	\$0	\$0	\$0	0.0	0.0	0.0
Other:						
Security & Confidentiality Officer			\$0			0.0
Other, if not listed (submit separate detail) (1)			\$0			0.0
Fringe			\$0			
Total Other	\$0	\$0	\$0	0.0	0.0	0.0
TOTAL SALARY AND FRINGE	\$0	\$0	\$0	0.0	0.0	0.0

Scope of Work Category	Direct Project Cost	Corporate Allocation	Total Costs	Direct Project FTE	Corporate FTE	Total FTE
Other Direct Costs						
Accounting Services			\$0			
Advertising			\$0			
Consultant Services			\$0			
Courier			\$0			
Depreciation			\$0			
Equipment			\$0			
Insurance			\$0			
IS Development			\$0			
Legal Services			\$0			
Maintenance			\$0			
Postage/Freight			\$0			
Printing			\$0			
Rent			\$0			
Software			\$0			
Supplies			\$0			
Taxes			\$0			
Telecommunications			\$0			
Training and Education			\$0			
Travel			\$0			
Utilities			\$0			
Other, if not listed (submit separate detail) (1)			\$0			
TOTAL OTHER DIRECT COSTS	\$0	\$0	\$0			
TOTAL COSTS	\$0	\$0	\$0			

Total Projected Profit

GRAND TOTAL COSTS

Other Assumptions supporting the budget:
 Number of authorizations per month

(1) Submit separate detail for items not otherwise listed by scope of work category in the order that they appear in this exhibit
 *Do NOT add or delete categories or modify the format of this spreadsheet

Budget Template
 CY15 - January 1, 2015- December 31, 2015

Full Scope Option A - Half Enrollment

Total Member Month Projection	4,309,509
Total Projected Revenue for the Period	<u>\$0</u>
Projected PMPM	<u>\$0.00</u>

Scope of Work Category	Direct Project Cost	Corporate Allocation	Total Costs	Direct Project FTE	Corporate FTE	Total FTE
Salaries*						
Project Administration						
Project Manager			\$0			0.0
Project Support Staff			\$0			0.0
Fringe			\$0			
Total Project Administration	\$0	\$0	\$0	0.0	0.0	0.0
Utilization Management (UM):						
Medical Director			\$0			0.0
Psychiatrist / Addictionologist			\$0			0.0
UM Director			\$0			0.0
Clinical Director			\$0			0.0
Assistant Clinical Director			\$0			0.0
Clinician(s)			\$0			0.0
Non-Clinical UM Staff			\$0			0.0
UM Support Staff			\$0			0.0
Fringe			\$0			
Total UM	\$0	\$0	\$0	0.0	0.0	0.0
Intensive Care Management (ICM):						
ICM Director			\$0			0.0
Intensive Care Manager(s)			\$0			0.0
ICM Support Staff			\$0			0.0
Fringe			\$0			
Total ICM	\$0	\$0	\$0	0.0	0.0	0.0
Quality Management (QM):						
QM Director			\$0			0.0
Network Manager(s)			\$0			0.0
QM Support Staff			\$0			0.0
Fringe			\$0			
Total QM	\$0	\$0	\$0	0.0	0.0	0.0
Provider Relations (PR):						
PR Director			\$0			0.0
PR Representative(s)			\$0			0.0
PR Support Staff			\$0			0.0
Fringe			\$0			
Total PR	\$0	\$0	\$0	0.0	0.0	0.0
Provider and PCMH Network (PN) :						
PN Director			\$0			0.0
PN Representative(s)			\$0			0.0
Provider File Manager			\$0			0.0
PN Support Staff			\$0			0.0
Fringe			\$0			
Total PN	\$0	\$0	\$0	0.0	0.0	0.0
Member Services (MS) :						
MS Director			\$0			0.0
MS Staff			\$0			0.0
MS Support Staff			\$0			0.0
Fringe			\$0			
Total MS	\$0	\$0	\$0	0.0	0.0	0.0
Telephone Call Management						
Call Center Director			\$0			0.0
Call Center Staff			\$0			0.0
Call Center Support Staff			\$0			0.0
Fringe			\$0			
Total Telephone Call Management	\$0	\$0	\$0	0.0	0.0	0.0
Data Reporting:						
Reporting Director			\$0			0.0
Reporting Analyst(s)			\$0			0.0
Data System Analyst(s)			\$0			0.0
Data Reporting Support Staff			\$0			0.0
Fringe			\$0			
Total Data Reporting	\$0	\$0	\$0	0.0	0.0	0.0
Information Systems (IS):						
IS Director			\$0			0.0
IS Programmer(s)			\$0			0.0
IS Support Staff			\$0			0.0
Fringe			\$0			
Total IS	\$0	\$0	\$0	0.0	0.0	0.0
Grievances & Appeals						
Grievances & Appeals Director			\$0			0.0
Grievances & Appeals Support Staff			\$0			0.0
Fringe			\$0			
Total Grievances & Appeals	\$0	\$0	\$0	0.0	0.0	0.0
Other:						
Security & Confidentiality Officer			\$0			0.0
Other, if not listed (submit separate detail) (1)			\$0			0.0
Fringe			\$0			
Total Other	\$0	\$0	\$0	0.0	0.0	0.0
TOTAL SALARY AND FRINGE	\$0	\$0	\$0	0.0	0.0	0.0

Scope of Work Category	Direct Project Cost	Corporate Allocation	Total Costs	Direct Project FTE	Corporate FTE	Total FTE
Other Direct Costs						
Accounting Services			\$0			
Advertising			\$0			
Consultant Services			\$0			
Courier			\$0			
Depreciation			\$0			
Equipment			\$0			
Insurance			\$0			
IS Development			\$0			
Legal Services			\$0			
Maintenance			\$0			
Postage/Freight			\$0			
Printing			\$0			
Rent			\$0			
Software			\$0			
Supplies			\$0			
Taxes			\$0			
Telecommunications			\$0			
Training and Education			\$0			
Travel			\$0			
Utilities			\$0			
Other, if not listed (submit separate detail) (1)			\$0			
TOTAL OTHER DIRECT COSTS	\$0	\$0	\$0			
TOTAL COSTS	\$0	\$0	\$0			

Total Projected Profit

GRAND TOTAL COSTS

Other Assumptions supporting the budget:

Number of authorizations per month

(1) Submit separate detail for items not otherwise listed by scope of work category in the order that they appear in this exhibit
 *Do NOT add or delete categories or modify the format of this spreadsheet

Budget Template
 CY16- January 1, 2016- December 31, 2016

Full Scope Option A - Half Enrollment

Total Member Month Projection	4,531,040
Total Projected Revenue for the Period	<u>\$0</u>
Projected PMPM	<u>\$0.00</u>

Scope of Work Category	Direct Project Cost	Corporate Allocation	Total Costs	Direct Project FTE	Corporate FTE	Total FTE
Salaries*						
Project Administration						
Project Manager			\$0			0.0
Project Support Staff			\$0			0.0
Fringe			\$0			
Total Project Administration	\$0	\$0	\$0	0.0	0.0	0.0
Utilization Management (UM):						
Medical Director			\$0			0.0
Psychiatrist / Addictionologist			\$0			0.0
UM Director			\$0			0.0
Clinical Director			\$0			0.0
Assistant Clinical Director			\$0			0.0
Clinician(s)			\$0			0.0
Non-Clinical UM Staff			\$0			0.0
UM Support Staff			\$0			0.0
Fringe			\$0			
Total UM	\$0	\$0	\$0	0.0	0.0	0.0
Intensive Care Management (ICM):						
ICM Director			\$0			0.0
Intensive Care Manager(s)			\$0			0.0
ICM Support Staff			\$0			0.0
Fringe			\$0			
Total ICM	\$0	\$0	\$0	0.0	0.0	0.0
Quality Management (QM):						
QM Director			\$0			0.0
Network Manager(s)			\$0			0.0
QM Support Staff			\$0			0.0
Fringe			\$0			
Total QM	\$0	\$0	\$0	0.0	0.0	0.0
Provider Relations (PR):						
PR Director			\$0			0.0
PR Representative(s)			\$0			0.0
PR Support Staff			\$0			0.0
Fringe			\$0			
Total PR	\$0	\$0	\$0	0.0	0.0	0.0
Provider and PCMH Network (PN) :						
PN Director			\$0			0.0
PN Representative(s)			\$0			0.0
Provider File Manager			\$0			0.0
PN Support Staff			\$0			0.0
Fringe			\$0			
Total PN	\$0	\$0	\$0	0.0	0.0	0.0
Member Services (MS) :						
MS Director			\$0			0.0
MS Staff			\$0			0.0
MS Support Staff			\$0			0.0
Fringe			\$0			
Total MS	\$0	\$0	\$0	0.0	0.0	0.0
Telephone Call Management						
Call Center Director			\$0			0.0
Call Center Staff			\$0			0.0
Call Center Support Staff			\$0			0.0
Fringe			\$0			
Total Telephone Call Management	\$0	\$0	\$0	0.0	0.0	0.0
Data Reporting:						
Reporting Director			\$0			0.0
Reporting Analyst(s)			\$0			0.0
Data System Analyst(s)			\$0			0.0
Data Reporting Support Staff			\$0			0.0
Fringe			\$0			
Total Data Reporting	\$0	\$0	\$0	0.0	0.0	0.0
Information Systems (IS):						
IS Director			\$0			0.0
IS Programmer(s)			\$0			0.0
IS Support Staff			\$0			0.0
Fringe			\$0			
Total IS	\$0	\$0	\$0	0.0	0.0	0.0
Grievances & Appeals						
Grievances & Appeals Director			\$0			0.0
Grievances & Appeals Support Staff			\$0			0.0
Fringe			\$0			
Total Grievances & Appeals	\$0	\$0	\$0	0.0	0.0	0.0
Other:						
Security & Confidentiality Officer			\$0			0.0
Other, if not listed (submit separate detail) (1)			\$0			0.0
Fringe			\$0			
Total Other	\$0	\$0	\$0	0.0	0.0	0.0
TOTAL SALARY AND FRINGE	\$0	\$0	\$0	0.0	0.0	0.0

Scope of Work Category	Direct Project Cost	Corporate Allocation	Total Costs	Direct Project FTE	Corporate FTE	Total FTE
Other Direct Costs						
Accounting Services			\$0			
Advertising			\$0			
Consultant Services			\$0			
Courier			\$0			
Depreciation			\$0			
Equipment			\$0			
Insurance			\$0			
IS Development			\$0			
Legal Services			\$0			
Maintenance			\$0			
Postage/Freight			\$0			
Printing			\$0			
Rent			\$0			
Software			\$0			
Supplies			\$0			
Taxes			\$0			
Telecommunications			\$0			
Training and Education			\$0			
Travel			\$0			
Utilities			\$0			
Other, if not listed (submit separate detail) (1)			\$0			
TOTAL OTHER DIRECT COSTS	\$0	\$0	\$0			
TOTAL COSTS	\$0	\$0	\$0			

Total Projected Profit

GRAND TOTAL COSTS

Other Assumptions supporting the budget:
 Number of authorizations per month

(1) Submit separate detail for items not otherwise listed by scope of work category in the order that they appear in this exhibit
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