

VERBATIM PROCEEDINGS
DEPARTMENT OF PUBLIC HEALTH

CT HEALTH INFORMATION TECHNOLOGY
AND EXCHANGE STRATEGIC PLAN

DR. JEWEL MULLEN, CHAIRMAN

JUNE 27, 2011

101 EAST RIVER DRIVE
EAST HARTFORD, CONNECTICUT

POST REPORTING SERVICE
HAMDEN, CT (800) 262-4102

RE: CT HEALTH INFORMATION TECHNOLOGY & EXCHANGE
JUNE 27, 2011

1 . . .Verbatim proceedings of a meeting in
2 the matter of CT Health Information Technology and
3 Exchange, held at 101 East River Drive, East Hartford,
4 Connecticut, on June 27, 2011 at 4:40 p.m. . . .

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9 DR. THOMAS AGRESTA: Can you guys hear me
10 on the phone just fine?

11 LIEUTENANT GOVERNOR NANCY WYMAN: If you
12 could be a little bit louder that would be great.

13 DR. AGRESTA: Alright, well maybe I will
14 move over by the phone then. Alright, so I'll be by the
15 phone here so you'll hear me a little better.

16 LIEUTENANT GOVERNOR WYMAN: Thank you.

17 DR. AGRESTA: We have a quorum and we're
18 going to go ahead and just announce who's here and they
19 will introduce themselves so we can record it for the
20 record. So, Tom Agresta.

21 MR. DANIEL CARMODY: Dan Carmody.

22 MR. JOHN GADEA: John Gadea.

23 MS. LORI FOURQUET: Lori Fourquet.

24 MR. STEVE CASEY: Steve Casey.

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1 MR. MARK MASSELLI: Mark Masselli.

2 MR. MARK HEUSCHKEL: Mark Heuschkel.

3 MR. BRUCE CHUDWICK: Bruce Chudwick,
4 Shipman and Goodwin.

5 MS. MARIANNE HORN: Marianne Horn, DPH.

6 MS. MEG HOOPER: This is Meg Hooper from
7 DPH.

8 MS. VICTORIA VELTRI: Vicky Veltri, Health
9 Care Advocate.

10 DR. AGRESTA: And on the phone we have?

11 LIEUTENANT GOVERNOR WYMAN: Nancy Wyman,
12 Lieutenant Governor.

13 MR. JOHN LYNCH: John Lynch.

14 DR. AGRESTA: Anyone else joining us on the
15 phone? Okay, excellent. So we're going to proceed I
16 think as quickly as we can through the agenda. Hopefully
17 we can actually get through this in a shorter timeframe
18 than we have scheduled. That would be an ideal situation.

19 But we're going to go ahead and do a review of the
20 minutes of June 20th.

21 MR. CASEY: Move they be adopted.

22 MR. GADEA: Second.

23 MALE VOICE: Second.

24 DR. AGRESTA: So we have two seconds, but

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1 Steve Casey moved that we adopt the minutes and we'll give
2 John Gadea the opportunity to second. Any discussion?
3 All in favor say Aye.

4 VOICES: Aye.

5 DR. AGRESTA: Any opposed? Alright the
6 Ayes have it. The next item on the agenda is to talk
7 about a process by the Search Committee to discuss interim
8 hiring for leadership in order to shepard us through the
9 next process. So I believe that Mark Masselli is going to
10 talk about that.

11 MR. MASSELLI: Yup.

12 DR. AGRESTA: And Mark, given the need --
13 do you want to -- there's a chair right in the middle
14 Mark. Yeah, maybe Mark -- because I think it's probably
15 good that John -- I know that John has participated in
16 some of the conversations but the Lieutenant Governor may
17 not have had a chance and may want to weigh in or hear --
18 we're going to bring Mark right in the center.

19 MR. MASSELLI: Sure, happy to. So what
20 we're recommending today is that is that we consider
21 adopting a resolution that would allow us to select an
22 Interim Executive Director while the Personnel Committee
23 continues its search, which is moving along well. We've
24 gotten a job description out, we've gotten resumes in, the

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1 Committee is meeting early in July and we've had a number
2 of candidates who've come forward and that process will
3 take us over the next many weeks.

4 But we have an immediate need to bring on
5 an Interim Director and sort of the recommendation here is
6 to empower the Personnel Committee to solicit, screen and
7 make recommendations that we then authorize the Executive
8 Committee to make a final decision regarding Interim
9 Director and the Vice Chair or Treasurer is authorized to
10 sign any appropriate documents for this. We have draft
11 interim job description. It really looks at the current
12 job description, makes some modifications to it, takes out
13 some of the longer term nature of the JD that we have for
14 the permanent Executive Director and allows us to kick
15 start the process.

16 One, I want to thank DPH for all the work
17 that they do. We've got to really start transitioning
18 over to the Committee having staff and I think this will
19 go a long way. We've identified folks from DOIT and other
20 places that use consulting firms and the like to assist us
21 in the process of soliciting candidate's names. And we
22 would go out and we have a tentative schedule, so that is
23 by way of background. And just to put a resolution on the
24 table for purposes of discussion, I can simply read this

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1 very quickly.

2 Whereas, the Board of Directors solicited
3 responses to a request for proposals for system services;
4 and whereas the Board has identified the immediate need to
5 hire an Interim Director to assist with finalizing the
6 vender selection assisting with contracting with
7 successful vender in implementation with the system until
8 such time as a Chief Executive Officer is hired by the
9 Board; whereas the Board desires to initiate the process
10 for soliciting, screening, hiring an Interim Executive
11 Director and to hire the successful candidate as soon as
12 possible.

13 Resolved, that the Personnel Committee
14 solicits screening and make recommendations with regard to
15 the candidates for an Interim Executive Director for the
16 HITE/CT Executive Committee; that the Executive Committee
17 is authorized to make final decision with regard to hiring
18 an Interim Executive Director for HITE/CT; and resolved
19 that the Vice Chair or Treasurer is authorized to sign any
20 and all letters and/or agreements necessary to hire an
21 Interim Executive Director for HITE.

22 And I put that on the table for purposes of
23 discussion and need a second.

24 MR. CARMODY: Well, I endorse the

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1 recommendation. I think my only question that I would
2 probably look to -- or maybe add to that would be making
3 sure that whatever contract that we get involved with, if
4 it's beyond what we have line-itemed we probably should
5 have a conversation as to how much money we have set aside
6 for that.

7 And if it goes beyond either the three
8 months or whatever the dollar threshold is, we probably
9 need to come back and have a conversation with everybody
10 because we're going to have to make an adjustment overall
11 with the budget. So if it falls outside what we have
12 budgeted we should probably know.

13 MR. MASSELLI: Great recommendation.

14 DR. AGRESTA: I think that's a good idea
15 Dan. Mark, as you were working on this process, and I
16 know you've been thinking about it for some time, what do
17 you see this Interim CEO being able to do on behalf of the
18 Board? Are we looking at them have the capacity to do
19 some initial hiring of staff?

20 MR. MASSELLI: I think in consultation with
21 the full Committee, I think we should bring on some staff,
22 some of the strategic positions -- you know, certainly the
23 office manager position is something we may want to do.
24 The strategic other positions, I think it has to be in

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1 consultation with the larger body here. I think there are
2 some short-term strategic objectives around the plan that
3 we want to get the person focused in on and sort of not
4 really -- not the midterm or long-term but some of the
5 immediate things that are right in front of us.

6 DR. AGRESTA: Alright.

7 MR. MASSELLI: And we would modify up, and
8 we have a draft for the Committee. John and -- hopefully
9 tomorrow at 11:00, assuming the Board's approval tonight,
10 we would come back, modify the Executive Director's
11 position and create an Interim Executive Director position
12 and let that process go forward.

13 The DPH staff will then circulate it out.
14 We'd go through a process that would take us out over the
15 next couple of weeks and hopefully we would be bringing
16 somebody in in the short-term for the Executive Committee
17 to review.

18 DR. AGRESTA: Okay. Any comments or
19 questions on the phone?

20 LIEUTENANT GOVERNOR WYMAN: Can I just ask
21 one question? Is this Interim person excluded from trying
22 to be the permanent?

23 MR. MASSELLI: It's a good question. I
24 think we --

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1 MR. LYNCH: We were going through the
2 Search Committee stuff and the Interim would not be
3 excluded from taking the full-time job.

4 MR. MASSELLI: I don't think we've gotten
5 there yet Governor. I think what we now know is that the
6 application process has been widely distributed and so
7 they may well have applied. We would know that before
8 that, I don't think we -- I think I'm agnostic to it. I
9 don't know. You could always -- you know, there's always
10 an epiphany under every rock here. You could find
11 somebody who everybody loves but the intention is it's
12 Interim and I wouldn't lock somebody's hands on it.

13 MS. HOOPER: I think the Interim -- as long
14 as the Interim has no voice in determining --

15 MR. MASSELLI: Yes.

16 MS. HOOPER: -- the staffing option for the
17 permanent CEO.

18 MR. MASSELLI: -- yeah.

19 MS. HORN: And if I may, the Interim would
20 have to apply for the CEO position. There would be no
21 guaranty that anybody Interim would go in.

22 MR. MASSELLI: Yeah, right.

23 MS. HOOPER: Are -- the applications
24 deadline for submitting for CEO is completed?

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1 MR. MASSELLI: It's an ongoing process but
2 really we're way down the road right now with applications
3 coming in. We're always -- but it's still an open
4 process.

5 MS. HOOPER: Okay, thank you.

6 MR. CARMODY: More just a question, would
7 or could the person who's filling this role, one, could
8 they be part of like a consulting-type firm who decides -
9 - you know, it's sort of you're hiring the firm, they have
10 a designated person? I mean, would you envision that or
11 is it sort of just an individual sort of not being tied to
12 any type of consulting firm or is that just open to
13 however --

14 MR. MASSELLI: I think it's open. I think
15 we're looking for value.

16 MR. CARMODY: Right.

17 MR. MASSELLI: I mean, I think in the
18 Interim thing we need a leader who comes with core
19 competencies that can help us in this short-term, make the
20 transition, ideally it's a candidate who will prepare a
21 report and deliver it to the new person sort of laying out
22 -- you know, giving them the 360 look at where we are and
23 everything like that. Maybe do a little overlap, the
24 ideal candidate would do a little overlap with the new

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1 candidate for a week or two to make sure there's a smooth
2 entry.

3 DR. AGRESTA: I was just reminded by
4 Marianne that there was a motion put on the table and that
5 we probably need a second to that motion if there's
6 someone willing to do that.

7 MS. HORN: And we did have an amendment to
8 the motion.

9 MS. HOOPER: Well, did you introduce it as
10 a motion?

11 MR. MASSELLI: I introduced it as a motion
12 waiting for a second.

13 MR. HEUSCHKEL: I'll second it.

14 MS. HORN: Okay.

15 DR. AGRESTA: Okay, so Mark will second it.

16 And then the amendment gets offered after the second, is
17 that correct?

18 MS. HORN: Correct.

19 DR. AGRESTA: Would you like to state the
20 amendment Dan?

21 MR. CARMODY: The amendment would be that
22 for the dollar amounts outlined that the Executive
23 Committee and/or Treasurer cannot go beyond what we
24 currently have budgeted -- beyond our adopted budget for

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1 this Interim position.

2 DR. AGRESTA: Without further discussion -

3 -

4 MR. CARMODY: -- without further discussion
5 back to the Board.

6 DR. AGRESTA: Okay.

7 MS. HOOPER: Okay.

8 DR. AGRESTA: Okay, so that -- does the
9 amendment need to get seconded?

10 MS. HOOPER: Yes.

11 DR. AGRESTA: Okay.

12 MR. CASEY: Second.

13 MS. HOOPER: Steve --

14 DR. AGRESTA: Alright, Steve will second
15 the amendment. And is there any other discussion about
16 that? Welcome Commissioner.

17 COMMISSIONER JEWEL MULLEN: Thank you.

18 DR. AGRESTA: Without any other discussion

19 --

20 MR. MASSELLI: Just a recap maybe.

21 DR. AGRESTA: Yeah, we will recap for the
22 Commissioner who just joined us. At this point we just
23 reviewed the minutes of the last meeting and approved
24 them. And then Mark introduced a motion and gave

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1 background information on an Interim CEO position and
2 essentially to do the work of the Interim role. That was
3 seconded and then Dan offered an amendment, which was
4 seconded, that recommended that we not exceed the budget
5 amount in our approved budget without coming back to the
6 Board for further approval.

7 MR. MASSELLI: And we have the Lieutenant
8 Governor on the line and John Lynch.

9 COMMISSIONER JEWEL MULLEN: Excellent.

10 DR. AGRESTA: So is there any other
11 discussion? Without other discussion, all in favor say
12 Aye.

13 VOICES: Aye.

14 DR. AGRESTA: Any opposed? And any
15 abstentions?

16 MR. CHUDWICK: That vote is to approve the
17 amendment. Now you have to vote on the main motion as
18 amended.

19 DR. AGRESTA: Oh, okay.

20 MR. CHUDWICK: You just approved the
21 amendment.

22 DR. AGRESTA: That was to approve the
23 amendment I was informed, and now we need to vote
24 officially on the amended motion. All those in favor say

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1 Aye.

2 VOICES: Aye.

3 DR. AGRESTA: Any against? And any
4 abstain? Okay, it passes. We can move forward with the
5 process to find an Interim CEO.

6 Now what we'd like to do is offer the
7 opportunity for anyone in the general public to offer
8 comment and then after that we will go into executive
9 session. Any public comment? Okay. So now we'd like to
10 --

11 MR. CASEY: I'll move that we go into
12 executive session.

13 MR. CARMODY: You have to state the
14 purpose.

15 DR. AGRESTA: You have to state --

16 MR. CASEY: For -- to review the request
17 for proposal responses for HITE and the -- of the
18 Connecticut system services in connection with the
19 contract award process pursuant to CGS §1-210(b)(24).

20 MR. CARMODY: I second.

21 DR. AGRESTA: And we need to amend that I
22 believe to allow individuals not on the Board to be
23 present.

24 MS. HOOPER: Well, now you invite.

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1 DR. AGRESTA: Now we invite?
2 MS. HOOPER: Who would you like to invite
3 who's not on the Board?
4 MR. MASSELLI: Meg --
5 DR. AGRESTA: We'll go around. Meg Hooper,
6 Marianne Horn --
7 MR. CHUDWICK: Bruce Chudwick.
8 DR. AGRESTA: -- Bruce Chudwick, our legal
9 counsel, Lori Fourquet --
10 MR. CASEY: Legal recorder?
11 DR. AGRESTA: -- our legal recorder and
12 Sarju --
13 MR. CASEY: No, the legal recorder has to
14 go.
15 DR. AGRESTA: -- Sarju Shah, the legal
16 recorder has to go, correct.
17 MS. HOOPER: Actually the -- you get to
18 stop but then you have to hang out out there.
19 COURT REPORTER: Yeah.
20 DR. AGRESTA: Okay. And --
21 MS. HOOPER: And Cate --
22 DR. AGRESTA: -- Caitlin --
23 MS. HOOPER: Caitlin Winkeller(phonetic) --
24 DR. AGRESTA: -- okay, Caitlin Winkeller.

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1 MS. HOOPER: Xaviel Soto from Consumer
2 Protection. Can we trust him?

3 MR. GADEA: I trust him with my wife. If
4 you don't trust him that's your --

5 MS. HOOPER: It's up to the Board who will
6 be invited.

7 MR. MASSELLI: His purpose of -- just I --

8 MR. CARMODY: Just why -- I mean, what's
9 his connection to the process?

10 MS. HOOPER: John?

11 MR. GADEA: He manages the entire
12 prescription monitoring program which is already tied to
13 various hubs around the country, so.

14 MR. LYNCH: And could be a key component in
15 the HIE.

16 DR. AGRESTA: And has he signed a non-
17 disclosure?

18 MR. GADEA: Not yet, but he will.

19 MR. MASSELLI: He will, just as long as he
20 does that we're --

21 DR. AGRESTA: Okay.

22 MR. MASSELLI: -- yup.

23 DR. AGRESTA: Steve is going to have you
24 sign that. Alright, so we've got a motion on the table

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1 and a second to the motion on the table, all in favor of
2 going into executive session?

3 VOICES: Aye.

4 DR. AGRESTA: Alright, the Ayes have it. We
5 can stoop recording.

6 (off the record -- executive session)

7 DR. AGRESTA: Back on the record.

8 MR. CHUDWICK: It's 6:20.

9 DR. AGRESTA: It's 6:20, oh man. Alright,
10 we'll end on time at least. Now that we're out of
11 executive session, I'd like to make a motion.

12 The motion is that the Chair and the Vice
13 Chair can empower and select a negotiating team that will
14 develop a scope of work and then begin negotiations with
15 the identified vendors --

16 MR. MASSELLI: Identify them.

17 DR. AGRESTA: -- Midisy (phonetic) and
18 Axway/GE, to move forward in order to have a final
19 decision to present to the Board of Directors at the July
20 18th meeting. Did I state that correctly or did I --

21 MS. VELTRI: That's good, somebody second.

22 MR. CARMODY: I second.

23 DR. AGRESTA: Dan Carmody seconded. Any
24 discussion? All in favor say Aye.

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1 VOICES: Aye.
2 DR. AGRESTA: Opposed? Abstained?
3 MR. MASSELLI: Motion to adjourn.
4 DR. AGRESTA: Motion to adjourn.
5 MALE VOICE: Second.
6 DR. AGRESTA: All in favor say Aye.
7 VOICES: Aye.
8 MS. HOOPER: Wait, Marianne --
9 MS. HORN: They just did that --
10 MR. CHUDWICK: The motion is really what
11 you did under item six, it says to award the system
12 services contract. The motion you just did is really the
13 item for number six.
14 DR. AGRESTA: I can't understand what
15 you're saying Bruce.
16 MR. CHUDWICK: On the agenda was an item to
17 award the contract. In lieu of that you passed this
18 motion.
19 DR. AGRESTA: Okay, so in lieu of that we
20 passed -- do we have to put another motion forward to --
21 MR. CHUDWICK: No.
22 DR. AGRESTA: Okay, thank you.
23 MS. VELTRI: Just, if anyone asks.
24 DR. AGRESTA: Alright, thank you everybody.

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1 This has been a journey that we continue on.

2 (Whereupon, the meeting adjourned at 6:23

3 p.m.)