

VERBATIM PROCEEDINGS

HEALTH INFORMATION TECHNOLOGY AND EXCHANGE

ADVISORY COMMITTEE

FEBRUARY 22, 2010

DEPARTMENT OF INFORMATION AND TECHNOLOGY

101 EAST RIVER ROAD

EAST HARTFORD, CONNECTICUT

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RE: HEALTH INFORMATION TECHNOLOGY AND EXCHANGE
FEBRUARY 22, 2010

1 . . .Verbatim proceedings of the Health
2 Information Technology and Exchange Advisory Committee,
3 held February 22, 2010 at 10:07 a.m. at the Department of
4 Information and Technology, 101 East River Road, East
5 Hartford, Connecticut. . .

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8
9 COMMISSIONER J. ROBERT GALVIN: -- we'll
10 get back into things, like review of the minutes,
11 government and subcommittee reports.

12 MR. MICHAEL PURCARO: Okay. Thank you,
13 Commissioner, and good morning, everyone. Throughout my
14 update, I'll be referencing other agenda items that we
15 will be getting back to, so we'll have additional details
16 discussed at that point.

17 I'm pleased to report that significant
18 progress has been made in working towards the migration
19 from the current HIE governance model, which is the fully
20 governmental lead, to the proposed public utility model
21 with strong government oversight that we had discussed at
22 the last meeting.

23 My Executive Director's update this morning
24 will highlight our efforts and accomplishments since our

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RE: HEALTH INFORMATION TECHNOLOGY AND EXCHANGE
FEBRUARY 22, 2010

1 last meeting held on January 25th, and I'd like to present
2 some specific action items for this body to consider as we
3 continue to move forward.

4 I think it's important for members around
5 this table to be engaged, and we have some action items
6 that we believe, for discussion purposes, will hopefully
7 bring folks into the loop and get people engaged
8 throughout the planning process, the strategic business
9 planning process of implementing this new model.

10 On January 28th, the DPH core team held a
11 conference call with Greg Farnum and Molly Smith from ONC
12 to discuss the status of our pending grant application, to
13 discuss our newly proposed governance model, and to
14 discuss some concrete steps moving forward.

15 Of note, Mr. Farnum will be transitioning
16 as our point of contact at the ONC, and Ms. Molly Smith
17 will become our new point of contact at the federal ONC
18 office. Both Greg and Molly supported the proposed public
19 utility model and commented that it was an approach that
20 has become very popular among other states.

21 In addition, I believe that from a
22 relationship and rapport building standpoint, it was very
23 beneficial for us to make this connection with both Greg
24 and Molly, and we've had subsequent conference calls with

RE: HEALTH INFORMATION TECHNOLOGY AND EXCHANGE
FEBRUARY 22, 2010

1 both of them.

2 In fact, both expressed their commitment to
3 working with us and DPH and have had even offered to join
4 us here at future committee meetings after a grant award
5 has been made, and I think that was a very important point
6 for them to make and for them to offer moving forward. It
7 certainly is encouraging from a grant award standpoint to
8 hear that.

9 As discussed at the last committee meeting,
10 we also offered to meet with them in Washington, DC,
11 however, for legal reasons, they are prohibited from
12 meeting with prospective grantees until after a grant
13 award has been made, so, once that happens, hopefully very
14 soon, we will plan a visit to see them accordingly.

15 In addition to connecting with Greg and
16 Molly, a conference call was held on February 4th with a
17 Mr. Eddie Whitehurst, the grant manager at ONC that has
18 been newly assigned to manage the grant for Connecticut
19 once awarded.

20 As a result of our communications at ONC,
21 that's inclusive of Greg, Molly and Eddie, we have secured
22 the pending feedback and status of our current grant
23 application and have already responded to and provided ONC
24 with all of the requested follow-up materials.

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RE: HEALTH INFORMATION TECHNOLOGY AND EXCHANGE
FEBRUARY 22, 2010

1 Of note, the materials that they had
2 requested were of a technical nature, and there were no
3 substantive content changes required to our grant
4 application at this time.

5 And just to give you an example, the
6 technical nature of the requested materials involved
7 problems that they had with grants.gov. For example, we
8 uploaded a letter of support from the Governor's office,
9 and on their side of the fence technically it never made
10 it into the system and wasn't transmitted to Mr.
11 Whitehurst, so those kind of things.

12 Materials that we already had on hand never
13 electronically transferred over. It's kind of interesting
14 that they're running HIE, but they had some transfer
15 issues on grants.gov. We've, again, since followed up
16 with all of the requested materials, and they are in
17 receipt of all those materials now.

18 In addition to the feedback, we were also
19 advised not to change the governance model in our current
20 grant application to the proposed public utility model
21 until after the grant award was made to Connecticut, and I
22 think that's important for this group to be aware of.

23 We were advised that there would be plenty
24 of time and plenty of opportunity to do so after the award

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RE: HEALTH INFORMATION TECHNOLOGY AND EXCHANGE
FEBRUARY 22, 2010

1 was made. We were also reassured that our grant
2 application had merit and was very much, quote, "on the
3 radar screen of ONC," and even though it was fully
4 anticipated that Connecticut would not receive an award as
5 part of the first round of funding, Connecticut should
6 receive an award in a subsequent round of funding, so
7 that's encouraging.

8 In fact, when Secretary Sebelius and Solis
9 from Labor made the announcement of the first round of
10 funding on February 12th, which everybody saw, that was
11 the 386 million dollars to the 40 states and qualified
12 SDEs, or State Designated Entities for HIE, we received an
13 unsolicited and preemptive call from ONC, assuring us that
14 Connecticut's grant application was in the pipeline for
15 funding, and I think that's important for everyone to
16 hear.

17 Equally as important, we have drafted and
18 submitted a DPH-sponsored legislative proposal to the
19 Public Health Committee that reflects the new public
20 utility governance model.

21 I would like to thank publicly the legal
22 subcommittee for helping Attorney Horn, and our core team
23 put this proposed legislation together.

24 By way of background, the legislative

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RE: HEALTH INFORMATION TECHNOLOGY AND EXCHANGE
FEBRUARY 22, 2010

1 proposal was sponsored by DPH, and this effort is led by
2 our government relation sections at the Department. As
3 part of the normal vetting procedure, the proposal was
4 shared with the Governor's office and the Office of Policy
5 and Management, and of note two options for the structure
6 of the public utility were initially presented.

7 And, again, by way of background, the two
8 options that we presented in our legislative proposal was
9 to create a freestanding, not-for-profit, like a 501(c)(3)
10 or the like, or utilize existing 501(c)(3)s, or not-for-
11 profits in the community that may be available to become
12 the public utility.

13 We were clearly advised by OPM that the
14 proposal to create a new not-for-profit entity was the way
15 that we should proceed at this point, and I'm pleased to
16 report that on Friday the Public Health Committee
17 officially moved to include our legislative proposal on
18 their agenda. As you know, this is the first and most
19 important step for us in the legislative process.

20 Lastly, I would like to acknowledge the
21 work of two new members of the DPH core team. I don't see
22 them here, but I would still like to mention their names.

23 Lynn Townshend, the Executive Assistant to Commissioner
24 Galvin, and Jill Kentfield, one of our government

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RE: HEALTH INFORMATION TECHNOLOGY AND EXCHANGE
FEBRUARY 22, 2010

1 relations liaisons.

2 So what are our next steps moving forward
3 in relation to governance? Well I think, as we narrow
4 hopeful award for funding for our initial grant
5 application and as we work to implement our legislative
6 proposal, ONC has strongly advised that Connecticut,
7 through this committee and subcommittees, continue to move
8 forward with revising its existing strategic plan as
9 quickly and as efficiently as possible.

10 And I've spoken to Tom and Mike and Kevin
11 and other Board members, and there's a general concern
12 with how do we concretely move this process forward, and
13 I'm looking at it from a strategic business planning
14 standpoint, so, for discussion purposes, I would present
15 to this body that we look at either creating a
16 subcommittee that specifically focuses on that, or we look
17 at existing committee structures and figure out how we can
18 get them to work together to start planning for the
19 business plan to get the public utility model implemented.

20 And, with that, I'd like to turn it over to
21 Warren to further discuss any proposals for the
22 legislation or the business model.

23 COMMISSIONER GALVIN: I'm just going to
24 take a minute of Warren's time. We'll send all of you a

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RE: HEALTH INFORMATION TECHNOLOGY AND EXCHANGE
FEBRUARY 22, 2010

1 list of the members of the Public Health Committee. You,
2 I'm sure, will find some names there that you know and
3 probably know well.

4 I'm sure Governor Fedele doesn't have to
5 find names there that he knows well, but he can probably
6 attest to the fact that it's important for the committee
7 members to know what the issue is here and that we need
8 their help.

9 I can't see anything to -- for someone to
10 say I really don't like this, I don't think we need health
11 informatics in Connecticut, and I really don't like the
12 idea, but I think that the more opportunities we have to
13 speak to people, whether it's Tom Kehoe, who happens to be
14 my rep, I'm not even sure if he's on the committee, but we
15 don't want people in there voting who don't know what the
16 issue is, or need more time to think about it, or think
17 that somehow there's something tricky in here, so we will
18 send you that information.

19 If you could spend a few minutes, you know,
20 you're all heavy hitters, and I'm sure that if you live in
21 East Hartford and you call Henry Genga, Henry is going to
22 listen to you. He and Mr. Larson represent East Hartford,
23 and they'll give you some of their time.

24 I think it's incumbent on us as Board

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RE: HEALTH INFORMATION TECHNOLOGY AND EXCHANGE
FEBRUARY 22, 2010

1 members to say this is really important. This is
2 something we need to get -- this has to go through this
3 session. We don't want to be here next February raising
4 the same bill, and I think, as a sort of corollary to
5 that, one of the difficult problems that I envision is
6 hiring a full-time Executive Director at an appropriate
7 salary, which whether the legislators want to hear it or
8 not is a quarter of a million dollars, give or take
9 25,000.

10 You've heard me say it before. You can't
11 take a lower midlevel manager at the State Department of
12 Health or with respect to DOIT someplace and put him in a
13 job or her in a job like that. That's not going to work.

14 If you put Commissioner Bailey in a job
15 like that, it would probably work, or someone of that
16 status, but it's got to be somebody who has the technical
17 expertise and knowledge and, also, the status, so they can
18 go in and talk to the powers that be.

19 I think, in the back of your minds, we want
20 to think about a good deal of that first pot of money that
21 comes, or aliquot of money that comes our way is probably
22 going to be directed towards finding and contracting with
23 somebody to run this, and these guys are not inexpensive.

24 The State Medical Society has had some

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RE: HEALTH INFORMATION TECHNOLOGY AND EXCHANGE
FEBRUARY 22, 2010

1 experience finding people like that, and Matthew Katz has
2 volunteered to give us some help in looking, but he and I
3 both think that, you know, you get down and trying to hire
4 somebody for 80 grand in a fringe, you're not going to get
5 the job done, unfortunately.

6 Please get in contact with those
7 legislators that you know and love and want you to have a
8 cocktail party for them in the fall, since they're all
9 running this year, and tell them that this is very
10 important.

11 I don't think there's anything hidden or
12 tricky in this, and I can't see anybody in the legislature
13 getting upset about a separate tax-free entity status, or
14 running it as a public utility, but my experience has
15 been, and Governor Fedele knows much better than I, is
16 that if a legislator doesn't -- if they don't understand
17 what you're trying to do, they vote no, or they table it,
18 or they put it at the end of the session, so it's very
19 important everybody understands what we're trying to do.

20 I mean there's no subterfuge here, but,
21 unfortunately, there's always that feeling that this looks
22 too simple. You're trying to trick me, and I'm not trying
23 to trick anybody.

24 DR. THOMAS AGRESTA: Can you speak a little

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RE: HEALTH INFORMATION TECHNOLOGY AND EXCHANGE
FEBRUARY 22, 2010

1 bit -- this is Tom Agresta. Can you speak a little bit
2 about the timeline if this was to kind of move through the
3 different committee structures and whatnot, roughly what
4 the timeline is, so, as we contact people, that we have a
5 sense for, you know, where are we aiming at, in terms of
6 that?

7 COMMISSIONER GALVIN: Hard to tell.
8 Governor Fedele can probably comment on that.

9 MR. MICHAEL FEDELE: Yeah. This, as you
10 know, is a short session in theory. The legislature is
11 supposed to be out by the first week in May, but they're
12 committee work, I think, starts wrapping up in March, so
13 I'm assuming. Is the money component in this bill the
14 Executive Director piece? No.

15 So, again, it starts out in Public Health,
16 but it could end up being voted on there and passed and go
17 to a number of other committees, depending on the
18 cognizant of what other pieces. Let's say if there's
19 money required, it may go to the Appropriation's Committee
20 and things of that nature, but my sense is that, I don't
21 have the deadline for Public Health to what they call
22 joint favorably move the bill off their table into the
23 legislative arena, but a lot of times we'll also see that
24 bill move to a legislature and then someone there, so, you

RE: HEALTH INFORMATION TECHNOLOGY AND EXCHANGE
FEBRUARY 22, 2010

1 know, did this committee look at it, and it goes there.

2 It's going to probably move fairly quickly.

3 You said they put it up for public hearing?

4 MR. PURCARO: Yes, sir.

5 MR. FEDELE: Okay. Do we have a bill
6 number?

7 MR. PURCARO: Did you get that, Warren?

8 MR. WARREN WOLLSCHLAGER: No. It moved as
9 a concept on Friday.

10 MR. FEDELE: So they sat down, looked at
11 all the piles of bills that people want to do, hopefully
12 not many, and they said, well, this is worthwhile, has
13 merit, is moving forward, so they're going to sign a bill
14 to it, and then bring it before the committee.

15 They'll probably have a public hearing,
16 which, again, my sense is if -- is calling, I would
17 recommend the members of the committee, or if we want to
18 put a strategic plan together, who is going to represent
19 the committee to be at the public hearing to talk about
20 it, and it's always good to not only have the Department
21 to address Commissioner Galvin's thing, but, also, people
22 in your area, the private sector, to say, yeah, I'm on the
23 committee, and this is very important, and here's why.

24 Hopefully, it will move out of committee,

RE: HEALTH INFORMATION TECHNOLOGY AND EXCHANGE
FEBRUARY 22, 2010

1 and, again, I'm not sure where they'll send it, if it goes
2 somewhere else, but it, in theory, should be a quick
3 process. We should be done with this component of it by
4 the first week in May.

5 COMMISSIONER GALVIN: And I think, once
6 again, I would probably have to use Governor Fedele's
7 smarts and experience on this, but we don't want to get
8 somewhere along in this process and have somebody say,
9 well, what this Executive Director job, and how much is
10 that going to cost, and then have a fall over and a faint
11 when you say it's going to cost about a quarter of a
12 million dollars.

13 You're not going to get a guy down here, or
14 up here, or a lady up here for a one-year contract.
15 You're probably going to have to let a three-year contract
16 with fringe and all that stuff, and I could see some
17 opposition. I saw you trying to trick me. You're
18 creating a high number job or two, and this all looks good
19 up to this point. Why don't you just use somebody from
20 DOIT part-time, or if somebody from the Department of
21 Health, that is not going to work, in my estimation.

22 There may be a workable way of doing that.
23 I don't think so, and I can't spare Mr. Purcaro forever,
24 because he's my Chief Financial Administrative Officer, so

POST REPORTING SERVICE
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RE: HEALTH INFORMATION TECHNOLOGY AND EXCHANGE
FEBRUARY 22, 2010

1 I think somewhere along the way we have to indicate to
2 people, look, we have to go out into the market and get
3 this at market rates.

4 Maybe we're lucky and somebody wants to
5 move here from Oklahoma, because their mom lives in
6 Ansonia or something. Every once in awhile, we have
7 gotten a couple of really great people that we could not
8 possibly compete for in reasonable terms, but I think we
9 have to find a way to work that in. Look, we've got to
10 get a good person. They don't come cheap.

11 MR. FEDELE: Excuse me. Just to add on,
12 maybe when we get a bill number, we can take a look at it
13 and maybe get it to the committee members, and then
14 probably prepare what I call talking points to the bill,
15 you know, questions, Q & A type stuff.

16 And you probably, if you are calling the
17 members, you'll probably get a sense of what those
18 questions are in the Executive Director piece and anything
19 else, understanding what it is, so we can probably compile
20 that, and then anything else that you think should be on
21 there, but I do believe, then, when the public hearing is
22 held, besides, you know, having obviously the Department
23 having members of the committee, particularly in the
24 private sector, people who have had experience with this,

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RE: HEALTH INFORMATION TECHNOLOGY AND EXCHANGE
FEBRUARY 22, 2010

1 to weigh in on the importance of putting this plan in
2 place.

3 MR. PURCARO: I don't know if this body
4 wants to take at this point in time to further discuss the
5 proposal to either pull together another committee, or
6 group of committee chairs. Counselor?

7 MS. LISA BOYLE: The Legal and Policy --
8 Lisa Boyle. The Legal and Policy Committee have met twice
9 now. One of the things that we're struggling with as a
10 committee is that, you know, when you think of legal and
11 policy, there are certain things that have to come before
12 it in order for that committee to do meaningful things,
13 and part of it, you know, the very first meeting I think
14 we spent like a lot of time with a number of wonderful, we
15 have a great committee, by the way, asking like really
16 important questions, like, you know, what's the structure
17 of this? Is it going to be central? Is it going to be a
18 hub and spoke model?

19 And, so, one of the things that became very
20 clear at our meetings was there needs to be a way -- the
21 committees have very important work to do, but there has
22 to be a way to connect at least the committee chairs, so
23 that we can coordinate our activities and do things in a,
24 you know, more meaningful way, because if we just go off

RE: HEALTH INFORMATION TECHNOLOGY AND EXCHANGE
FEBRUARY 22, 2010

1 in one direction, I think, as a Legal and Policy
2 Subcommittee, we can end up totally in the wrong place if
3 we're not connected with, for example, the technology and
4 the business committees.

5 So one of my suggestions would be is maybe
6 we, as part of your committee, you know, getting some
7 coordination, is to maybe take the Chairs of the
8 committees and have them meet periodically and talk about,
9 you know, what the committees are doing and how we can do
10 it better.

11 COMMISSIONER GALVIN: Kind of talking about
12 an executive committee, aren't we, more or less?

13 MS. BOYLE: Right. Essentially.

14 COMMISSIONER GALVIN: Good idea.

15 DR. AGRESTA: I've raised the same issue, I
16 think, recognizing that the tasks that are sort of
17 outlined broadly don't really define what actually needs
18 to happen and what predecessor information or decisions
19 need to be made, and that became clear in our -- we had
20 our first committee meeting this morning, and we recognize
21 that a lot of other committees depending on the Business
22 and Technical Committee to sort of say what it is we're
23 trying to accomplish first, and it seems to be that's the
24 committee that's tasked with that, in essence, because all

RE: HEALTH INFORMATION TECHNOLOGY AND EXCHANGE
FEBRUARY 22, 2010

1 the other things sort of develop out of that, in essence,
2 so I agree.

3 I think we need to kind of get real clear
4 on what committees are trying to do what and a way of
5 communicating much more efficiently between what the
6 groups are working on.

7 MR. WOLLSCHLAGER: If I may, Commissioner?
8 So we have the subcommittees, who are working on various
9 activities for development of the strategic and
10 operational plan. Help me understand here, Mr. Purcaro. I
11 think you're talking about who is going to move forward
12 with development of this new private entity.

13 MR. PURCARO: That's right.

14 MR. WOLLSCHLAGER: So that's sort of two
15 different things, to go to your point, as well, Lisa. Now
16 it may be that your subcommittee chooses to take on that
17 additional task, as well, because you've got the lawyers
18 around the table, so, if I understand your question, is
19 how are we going to move forward with developing the
20 public utility, whatever it ends up being?

21 MR. PURCARO: That's right.

22 MS. BOYLE: Lisa Boyle again. There's two
23 different things, I think. There's the -- I think, when
24 you think of legal and policy, it's really broad,

RE: HEALTH INFORMATION TECHNOLOGY AND EXCHANGE
FEBRUARY 22, 2010

1 obviously, and, you know, at some point, there's like the
2 structure of this new entity and, you know, actually
3 getting it to be tax exempt and forming it and that sort
4 of the nitty gritty stuff.

5 And we've talked a little bit about that,
6 and, regarding that, I think the biggest problem is really
7 is there's no money associated with it, so the question
8 is, you know, how do you, and we don't have -- maybe in
9 the summer we might have an intern in the DPH who could
10 work with us on it, but, you know, things have to be
11 drafted, obviously.

12 MR. WOLLSCHLAGER: Right.

13 MS. BOYLE: So that's the first piece of
14 it. Then the other piece is, you know, the basic
15 structure of, you know, what we're going to build, like
16 what kind of, you know, which kind of an HIE are we going
17 to have? What's the model? What's it going to look like?

18 Because out of that comes some of the legal, and we've
19 already started talking about building standards, for
20 example, privacy standards and looking at all that, so I
21 think, you know, what we're -- we have so much that we're
22 talking about, and, really, you know, I think the
23 committees load to get ahead of itself and start working
24 on standards that don't -- that might not actually fit the

RE: HEALTH INFORMATION TECHNOLOGY AND EXCHANGE
FEBRUARY 22, 2010

1 model that we end up using.

2 And I'm not talking the model as basic as a
3 501(c)(3). I'm talking about what the HIE actually ends
4 up looking like.

5 MR. WOLLSCHLAGER: Right. So I just see
6 those as two very separate.

7 MS. BOYLE: Right.

8 MR. WOLLSCHLAGER: Regardless of what the
9 entity ends up being, you still have to decide what it is
10 we are going to exchange.

11 MS. BOYLE: Right.

12 MR. WOLLSCHLAGER: So I hear that, but that
13 still leaves open your question, Mike. Do we wait for a
14 legislation to move forward? Maybe not such a wise idea.

15 Assuming that we're going to get some language in place,
16 how do we move forward and try to make that happen?

17 MR. PURCARO: I think it would behoove us
18 to take a proactive approach. We're fully anticipating
19 funding. We're fully anticipating that there's going to
20 be an opportunity for us to redirect that funding to
21 support the public utility.

22 Let's try to get something in place,
23 whether it's a new committee or existing committees, to
24 look at, at least start looking at what that entity is

RE: HEALTH INFORMATION TECHNOLOGY AND EXCHANGE
FEBRUARY 22, 2010

1 going to be, from a high-level policy standpoint, as well
2 as, like you had said, counselor, as well, you know, who
3 is going to be doing all the work, as far as filing the
4 papers, and what components can we contract out, or what
5 components do we want to keep within the structure,
6 itself.

7 There's a lot of that detail that needs to
8 start getting fleshed out, and I would respectfully
9 suggest that we start doing that sooner than later.

10 MR. WOLLSCHLAGER: Well one thought, then,
11 was someone had talked about the need for the executive
12 committee, to use the Commissioner's terms, for the Chairs
13 to get together anyway, so that might be a body enhanced
14 by one or more people, but that might be a body that could
15 start working on that, as well.

16 It depends how willing the Chairs are
17 willing to do that, but we have three of the Chairs at the
18 table -- intertwined. And I think that the Chairs need to
19 meet, so they can sort out process amongst our groups. I
20 think that that's very clear.

21 I'm not sure that the Chairs are enough,
22 you know, or bring the right, you know, experience to kind
23 of think about the development of a new organization
24 fully. I'm speaking for myself. I don't know what the

RE: HEALTH INFORMATION TECHNOLOGY AND EXCHANGE
FEBRUARY 22, 2010

1 other Chairs feel like, so we might need to think about
2 adding some expertise to that particular process,
3 particularly around the public utility model, and it may
4 be that we might even think about finding some expertise
5 that exists outside of our state from places that have
6 already done it.

7 MR. PURCARO: Right.

8 MR. WOLLSCHLAGER: Whether it be through
9 some either consulting, you know, process, or informal
10 arrangement that it gets their expertise to the table.
11 I'm thinking of perhaps some of the books that helped
12 write the National Governor's, you know. They're not that
13 far away, UMass, but trying to get other sort of outside
14 groups that might be able to inform that process, as well,
15 might be helpful, even if it's ad hoc.

16 MR. PURCARO: So, from a process
17 standpoint, do we need a motion to move forward on the
18 establishment of this new entity or committee?

19 MR. WOLLSCHLAGER: Do we have enough
20 people?

21 MR. PURCARO: Well we had when we started
22 the conversation. Yes, I think we would, if you're
23 talking about putting together a new subcommittee with the
24 approval of the Chair, yeah.

RE: HEALTH INFORMATION TECHNOLOGY AND EXCHANGE
FEBRUARY 22, 2010

1 COMMISSIONER GALVIN: Well I certainly
2 think it's a very laudable idea, and I approve completely.

3 We could designate it as the Executive Committee or
4 however you want to designate it.

5 My overall view is that somewhere down the
6 line, when we have 16, or 18, or 20 members of this public
7 utility, we're going to have a model, we're going to have
8 a central committee of directors, or however you want to
9 name them, who will be meeting very often and probably
10 should be salaried somewhere along the way, so we'll
11 probably have 18 people, but we'll have an Executive
12 Committee of maybe 16, who will be kind of the people who
13 move the ball down the field with the input and approval
14 of those who are not currently on the Executive Committee,
15 so I think we need to move forward with this.

16 I think the idea about getting consultative
17 expertise is fantastic. Unfortunately, we don't have any
18 money, and we would have to -- there are some foundations,
19 I found out recently, who are willing to donate
20 individuals with expertise, rather than give you money,
21 and I need to look into that.

22 I know there's one in California, but we're
23 a little bit hamstrung with that, but it shouldn't be
24 completely impossible to see if we can find someone that

RE: HEALTH INFORMATION TECHNOLOGY AND EXCHANGE
FEBRUARY 22, 2010

1 will help us to bring in experts, pending the arrival of
2 the federal funds, which what is your estimation? I
3 haven't asked this question to Mike before. Mike guesses
4 maybe June?

5 MR. PURCARO: We're hoping sooner than
6 that, sir. We're encouraged from ONC that it could be in
7 the next few weeks, is what we're anticipating. Second
8 round of funding.

9 COMMISSIONER GALVIN: Yeah. Once we can
10 get that money here and out the door into this enterprise
11 without going into the general fund or some of the other
12 sink holes, then we'll be able to -- and I think a lot of
13 that almost eight million dollars is going to be salaries
14 and consultative fees, so I think anybody who thinks the
15 first eight million is going to go to operational
16 activities, hardware, software is probably dreaming.

17 I think the first -- that a lot of it is
18 going to get, as they say down south, end up in planning,
19 so I think we should go ahead and form that committee and
20 begin to work, and we'll see. There's always people that
21 are willing to sit and talk to you if you get in your car
22 and the train and go in and sit in their office and won't
23 charge you for it, but I think we need to form the
24 committee and then start moving ahead.

RE: HEALTH INFORMATION TECHNOLOGY AND EXCHANGE
FEBRUARY 22, 2010

1 MR. WOLLSCHLAGER: So we have a motion to
2 form an executive committee, along with subject matter
3 expertise on an ad hoc basis to look specifically at the
4 issue of governance?

5 MS. BOYLE: So moved.

6 MR. WOLLSCHLAGER: Second.

7 COMMISSIONER GALVIN: Moved and seconded.

8 Any further discussion? If not, all in favor, indicate by
9 saying "aye."

10 ALL: Aye.

11 COMMISSIONER GALVIN: Opposed? The ayes
12 carry it. It's approved.

13 MR. WOLLSCHLAGER: Great.

14 COMMISSIONER GALVIN: And I'm going to
15 charge Warren with talking to people in New York and
16 Massachusetts and ask them can we come down.

17 MR. WOLLSCHLAGER: Yeah, and they've been
18 great. I mean we use New York and Mass to help come up
19 with our legislative language, and they certainly make
20 themselves available. I know that on your subcommittee,
21 Kim is a former assistant or deputy director of Vital, the
22 Vermont exchange program, so we have some expertise
23 immediately available internally, as well as, you know, in
24 our neighboring states.

RE: HEALTH INFORMATION TECHNOLOGY AND EXCHANGE
FEBRUARY 22, 2010

1 COMMISSIONER GALVIN: Since you're so
2 friendly this morning, I'll give you the charge of putting
3 together some of those resources within reasonable, you
4 know, reasonable driving length, where we can start going
5 out and talking to people without incurring any
6 significant costs.

7 MR. WOLLSCHLAGER: Sounds good. Sounds
8 good.

9 COMMISSIONER GALVIN: Assuming that when we
10 get the money down, we'll have to go out at least 100
11 miles from here and get a guy with a briefcase.

12 MR. WOLLSCHLAGER: Absolutely. Okay. Is
13 that it?

14 MR. PURCARO: Yes.

15 COMMISSIONER GALVIN: Okay. I'm going to
16 go back up to item two, the review of the 01/25/2010 draft
17 minutes. For those of you who have a copy with you, if
18 you want to peruse that for a moment, I'll take one minute
19 and let you look at that.

20 If there are any corrections, additions,
21 deletions, spelling changes or the like, please indicate.
22 Otherwise, I will solicit a motion to accept the meeting
23 from the -- this vote is simply to accept the minutes from
24 January 25, 2010. Do I have such a motion?

RE: HEALTH INFORMATION TECHNOLOGY AND EXCHANGE
FEBRUARY 22, 2010

1 MR. WOLLSCHLAGER: Motion.

2 COMMISSIONER GALVIN: And a second?

3 MS. BOYLE: Seconded.

4 COMMISSIONER GALVIN: Okay. All in favor
5 of accepting the minutes from the meeting of Monday,
6 January 25, 2010? Ms. Vogel, do you have any changes
7 you'd like to make to those?

8 MS. CRISTINE VOGEL: No, I do not.

9 COMMISSIONER GALVIN: Okay. All in favor
10 of accepting the minutes, indicate by saying "aye."

11 ALL: Aye.

12 COMMISSIONER GALVIN: Opposed? Okay. The
13 minutes are accepted. New business.

14 MR. WOLLSCHLAGER: Subcommittee reports.

15 COMMISSIONER GALVIN: Okay. Do we have any
16 other subcommittee reports?

17 MR. WOLLSCHLAGER: Yes.

18 COMMISSIONER GALVIN: Okay, go ahead.

19 MR. WOLLSCHLAGER: So subcommittee reports,
20 I'm happy to report that we have three subcommittee Chairs
21 here, and each of those Chairs have convened meetings,
22 subcommittees that have met at least once, so maybe
23 starting with you, Lisa, to talk about the legal and
24 policy subcommittee?

RE: HEALTH INFORMATION TECHNOLOGY AND EXCHANGE
FEBRUARY 22, 2010

1 MS. BOYLE: Our committee has met twice.
2 We have a very good group, very diverse group of people,
3 some of whom are here today in the public. I encouraged
4 them to join us, because they have lots of views on some
5 of the things we could be focusing on and that we need to
6 do to get things moving.

7 We spent some time kind of talking about
8 how to organize the project. We talked about the
9 legislation. We looked at New York's privacy standards,
10 which are actually pretty good, you know, and are looking
11 at getting some other models.

12 Massachusetts is not publicly available
13 right now, but we're trying to get that through the
14 Department of Public Health representatives. We have
15 someone else who has got a contact in Indiana. We're
16 going to get their privacy standards.

17 We are working on trying to get a hold of,
18 and, for the non-lawyers, this is going to be really
19 mundane, a preemption analysis that would have -- it might
20 not be up-to-date, but it's easier to bring it up-to-date
21 than to start from scratch, that would have looked at
22 HIPAA and the Connecticut statutes and where there's
23 preemption, so that you can get a sense of where the
24 challenges may be, in terms of unique privacy, heightened

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RE: HEALTH INFORMATION TECHNOLOGY AND EXCHANGE
FEBRUARY 22, 2010

1 privacy issues.

2 We are scheduled to meet again on March
3 10th. We're supposed to meet this week on Wednesday, but
4 I think we're going to have to reschedule that one. We
5 have scheduled meetings March 10th, March 24th, so we're
6 meeting every two weeks, basically.

7 We also have a presentation on the
8 activities of -- I'm horrible with the acronyms. HISPIC?
9 And I see John Lynch from Pro Health, who gave us a really
10 great presentation on some of the work that's already been
11 done elsewhere to talk about kind of -- there's work
12 that's been done nationally to look at like different laws
13 within a state, which is actually really great, and if we
14 can't find a thorough preemption analysis, we'll probably
15 start with that and work forward.

16 That's sort of in a nutshell with what
17 we've been pretty busy.

18 MR. WOLLSCHLAGER: So if you're going to
19 cancel the meeting, we need to notice that.

20 MS. BOYLE: No, I know. Right. I sent an
21 e-mail to (coughing).

22 MR. WOLLSCHLAGER: Okay, great. Just a
23 reminder that the minutes, and once they become approved,
24 of the subcommittees, as well as the agenda and stuff, you

RE: HEALTH INFORMATION TECHNOLOGY AND EXCHANGE
FEBRUARY 22, 2010

1 can find all that up on our website. The PowerPoint that
2 Mr. Lynch provided is up there, as well. Questions?

3 A MALE VOICE: No. It's just more a
4 comment. You might want to look at Arizona, too. They
5 actually have some recent legislation, especially like opt
6 in, opt out. Actually, I think it's one of the better
7 pieces of legislation that I saw that they were battling
8 around.

9 I'm not sure if they actually passed it or
10 they were just deliberating it, but I thought it was
11 actually a pretty good piece of work. They were very
12 thorough.

13 MS. BOYLE: Okay. Thank you.

14 MR. WOLLSCHLAGER: Has Marianne shared the
15 tool kit?

16 MS. BOYLE: Yeah. We have looked, our
17 committee has looked at thousands of pages of documents
18 already. At first, I thought that people were going to
19 not come to the second meeting, because we gave them so
20 much paper, but, yeah, we've looked at a lot of stuff.

21 MR. WOLLSCHLAGER: Good. Okay, great.
22 Okay. Dr. Agresta, do you want to report on business and
23 technical operations?

24 DR. AGRESTA: So freshly out of the first

RE: HEALTH INFORMATION TECHNOLOGY AND EXCHANGE
FEBRUARY 22, 2010

1 business and technical operation subcommittee meeting this
2 morning, where we had a very good attendance, we brought
3 together a very diverse group of stakeholders. It went
4 very well.

5 What we did, initially, was sort of
6 overview what had happened to date and what the process of
7 the charge to the subcommittee was. We recognized from
8 that that our subcommittee was really going to have to
9 take the lead role in probably defining what it was we
10 were trying to accomplish with HIE and try to understand,
11 perhaps, what folks within Connecticut really wanted from
12 it, so surveying, or kind of taking a look at whatever was
13 available information wise to kind of take a look at what
14 was going to be the priorities for that process.

15 I think what we came away with was the
16 decision to kind of take a look at four areas to begin
17 with, because people had some expertise, or some interest,
18 and had done some work already within it to try to help
19 bring that information together.

20 The four areas that we wanted to take a
21 look at were, you know, the Connecticut Hospital
22 Association is currently doing something through some of
23 their CIOs to take a look at success stories and how
24 people have successfully in other regions of the country

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RE: HEALTH INFORMATION TECHNOLOGY AND EXCHANGE
FEBRUARY 22, 2010

1 actually brought together HIEs and looking at the
2 parameters of, you know, everything from what they
3 actually were exchanging, how they did that process, you
4 know, what was good about it, you know, what was
5 challenging about it, and trying to put it into a
6 framework that we could learn from here, so a small subset
7 of individuals are going to try to work on putting that
8 together for the committee to kind of take a look at and
9 learn from.

10 Another subset of the committee was going
11 to take a look at, well, if, in Connecticut, we want to
12 focus on improved quality and outcomes, what are the data
13 sources that we need to kind of think about, how are we
14 going to pull that together, who are the experts in, you
15 know, quality, both from the hospital side of things and
16 the ambulatory side of things, and we're going to try to
17 put together information about that and a process for how
18 we might want to take a look at that, so that that drives,
19 in essence, our HIE goals, and, in so doing, you know,
20 kind of look at, also, the meaningful use criteria, so
21 that clinicians are actually achieving meaningful use and
22 are able to get paid for that.

23 Another group recognized that there was a
24 large body of literature that was both published and as of

RE: HEALTH INFORMATION TECHNOLOGY AND EXCHANGE
FEBRUARY 22, 2010

1 yet unpublished in academic settings, and we're just going
2 to try to bring together the information to kind of share
3 best practices, best stories, and provide, you know,
4 readings, you know, that people could actually learn from,
5 so that was going to be another group.

6 From that -- did I just mention three? And
7 then there was really sort of a look at, you know, what
8 about the other groups that need to be considered? The
9 consumers. How are we going to deal with personal health
10 record access and things like that?

11 What we decided was these different groups
12 were going to try to gather their information, and then we
13 were going to try to work on use cases, like what kinds of
14 use cases in Connecticut might we want to try to
15 prioritize and figure out a way for us to bring it back to
16 the other groups, to other stakeholders, and figure out a
17 prioritization process, so we're in very formative stages
18 of trying to figure out how we're going to do that.

19 We plan on trying to sort out a next
20 meeting time. Correct me if I'm able to do this, we're
21 able to poll about meeting times, as long it's just about
22 meeting times, not about agenda items?

23 MS. VOGEL: Correct.

24 DR. AGRESTA: Okay, so, we can send out an

RE: HEALTH INFORMATION TECHNOLOGY AND EXCHANGE
FEBRUARY 22, 2010

1 -- we're going to be sending out an e-mail to kind of poll
2 about potential meeting times, and we're going to try to I
3 think meet by telephone next within two weeks, and then
4 perhaps another meeting sometime after that in person, so
5 we're in the storming stage of group development, I would
6 say.

7 MR. WOLLSCHLAGER: I think your
8 subcommittee was the only one that had any public
9 attendance to that. You haven't had any public
10 attendance?

11 MS. BOYLE: No, not other than someone we
12 brought to take the minutes.

13 DR. AGRESTA: I am cognizant that, as I
14 start to talk to people outside of our committees, that
15 there's growing interest in this throughout the state, and
16 that there's going to be probably increased public
17 attendance in some capacity.

18 MR. WOLLSCHLAGER: That's good.

19 COMMISSIONER GALVIN: And I think that's a
20 very good point that you made earlier on in your
21 presentation, that other people with experience and good
22 minds and great intentions have looked at these problems,
23 and one of the advantages of getting a little bit of a
24 late start is that a lot of other people have done some

RE: HEALTH INFORMATION TECHNOLOGY AND EXCHANGE
FEBRUARY 22, 2010

1 things and gone down false trails, or gone up into rabbit
2 holes, where they didn't want to go, and, so, I think
3 you're very wise to take that approach.

4 Maybe we won't get 100 percent idea about
5 what we should do. We'll probably get about a 95 percent
6 idea about what we shouldn't do and about what's a bad way
7 to go. Thank you.

8 MR. WOLLSCHLAGER: Dan Carmody Chaired the
9 Finance Committee.

10 A MALE VOICE: So we met this morning. It
11 was our first committee meeting. I think a lot of the
12 things that were discussed here earlier today are things
13 that I think the Executive Committee eventually, once it
14 gets together, will have good dialogue, because one of the
15 first things that we talked about was what are we
16 financing?

17 It's great to have a finance conversation,
18 but, again, not understanding what it is, so we spent time
19 dialoguing around, again, what is the role of the state in
20 this process?

21 At the federal level, if they're trying to
22 establish standards, you know, at the state level, is it
23 really trying to do something relative to infrastructure,
24 and then what type of infrastructure are they talking

RE: HEALTH INFORMATION TECHNOLOGY AND EXCHANGE
FEBRUARY 22, 2010

1 about, and, as in industry, they really talk about
2 establishing some level of commerce that would fall onto
3 that infrastructure, sort of like the state highway
4 system.

5 We talked about the what of financing
6 really needed to be answered, like what are we financing?
7 We talked about, well, what progress could we continue on
8 as a subcommittee without having to sort of do the chicken
9 out of the egg dance conversation?

10 So we talked about really that the next
11 committee meeting, which actually is interesting out of
12 all the things you just talked about at the Technical
13 Committee, which was we didn't lay out these four, but it
14 was to really, you know, could we, one, come away with
15 trying to define services that people would pay for, so,
16 again, you know, what would that look like, and what are
17 the stakeholders associated with those services?

18 You could have a laundry list of what they
19 would be, and then, along with those stakeholders, what
20 are the areas for benefit for those stakeholders, and then
21 what is the area of potential growth?

22 The other thing that we, or one of the
23 other topics as the dialogue was formulating was we really
24 should start small, I mean to the extent that we can at

RE: HEALTH INFORMATION TECHNOLOGY AND EXCHANGE
FEBRUARY 22, 2010

1 least come up or the thought was that we would have a
2 quick win.

3 If we're talking about something that's
4 going to formulate over years, this is going to be a very
5 tough conversation that we're going to have. Is there a
6 way to think of a service?

7 Really, it got down to that level of, well,
8 we may be brainstorming on a variety of services. Really,
9 we need to pick something that had success, so things that
10 we talked about were, you know, again, would be the
11 interest in the funding, you know, some type of public
12 rapport in our quality reporting.

13 Any time you do reporting, somebody is
14 going to have to say there's going to have to be an input
15 to that, so people are going to ask themselves why am I
16 doing this? What's the benefit?

17 There's been a lot of conversation around
18 e-prescribing, you know, is that a place that the state
19 wants to spend some time on, labs, or even just even
20 exposing medical records within the ER? Pick something.
21 Don't try to boil the ocean. Whatever we decide as a
22 collective committee and then target that going after that
23 pretty heavily.

24 And we've talked about before capitalizing

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RE: HEALTH INFORMATION TECHNOLOGY AND EXCHANGE
FEBRUARY 22, 2010

1 what's already been done, so looking at other states, what
2 has gone well, what hasn't gone well, so I think the four
3 pieces to the subcommittee work I think will be very
4 interesting, as well as even when you talk about the what,
5 when you even get down to the how, the technology piece.

6 There was some conversation around, you
7 know, trying to focus at a state level on the underserved.

8 Well the hospital systems are going to do their thing,
9 you know, whether it be Hartford, or Middlesex, or you
10 name the hospital system.

11 They're a lot larger than a lot of people
12 are practicing. A lot of times, they're in onesie,
13 twosies type of physician groups, and should the state
14 make sure that it doesn't lose track of that. Well maybe
15 the first thing you put your big toe in the water is you
16 talk about how you, you know, connect or deal with the
17 larger groups. You don't want to forget that underserved
18 piece.

19 Lastly, we started down the path is there a
20 common way for us to centrally communicate, even if it's
21 just the spreadsheet? Is there a way that we could, as
22 subcommittees are working on pieces, it doesn't have to be
23 a full-blown intranet. We can keep it simple enough,
24 where it's in a safe place, where people can get access to

RE: HEALTH INFORMATION TECHNOLOGY AND EXCHANGE
FEBRUARY 22, 2010

1 it, and we can contribute to it, and, that way, we can see
2 how the other subcommittees are progressing.

3 That way, we can stay in sync with one
4 another. I think we've already extended that sort of to
5 the executive committee, but, even beyond that, just
6 anybody should be able to have access to it.

7 COURT REPORTER: One second, please.

8 A MALE VOICE: And then, lastly, next
9 committee, we decided it's going to be in a couple of
10 weeks down at the Connecticut Development Authority at
11 8:30, so that's what we were going to target, but, you
12 know, again, I think it's going to be important to figure
13 out how we collectively work together on all of it, the
14 subcommittees, and see what we can all make progress on,
15 even if it's chunking it up, and then I'd open it up to
16 any of the other committee members, Dr. Carr or --

17 COMMISSIONER GALVIN: Thank you very much.
18 I think that on the topic about the onesies and twosies,
19 the little guys out there, and I think the overall
20 movement, whether you like it or not, in medicine, at
21 least in Connecticut and probably in a lot of other
22 locations, is that the larger hospitals are
23 conglomerating, or buying up.

24 Danbury just bought New Milford, Hartford

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RE: HEALTH INFORMATION TECHNOLOGY AND EXCHANGE
FEBRUARY 22, 2010

1 is in the process of expanding their holdings, and we're
2 probably looking at a scenario in eight or 10 years where
3 we have three large entities, the Danbury group, the
4 groups centered in Hartford, groups centered in New Haven,
5 who do most of the medicine with allowances for people in
6 lower Fairfield County, who probably have a greater
7 connection with New York City operations than they do with
8 Connecticut operations.

9 But, as that progresses, what happens to
10 the little guy, because we're a state with one man,
11 basically a cottage industry where one man practices, and
12 that whole idea of conglomerating and forming aggregates
13 has all that work, and where is the individual guy going
14 to go, or is there going to be an individual guy after
15 several years?

16 I'm sure you've heard the comment, well,
17 I'm not going to get involved in this, I'll just retire,
18 which is one way of handling, not a particularly good way,
19 but those kind of comments, and Tom probably knows those
20 better than I do.

21 It just leaves us further short of people
22 and further short of primary care guys, so that's a very
23 important piece to build that in as a kind of a broad
24 reaching network, which includes everybody and makes

RE: HEALTH INFORMATION TECHNOLOGY AND EXCHANGE
FEBRUARY 22, 2010

1 allowances for people who want to have boutique practices,
2 or whatever they want to do.

3 A MALE VOICE: And there's a lot of states.

4 I mean even though Connecticut is sort of sandwiched
5 between New York and Massachusetts, with a high
6 concentration, if you go out, you know, if you go to
7 states, like, again, I've been involved with Tennessee,
8 but if you go to rural states, I mean we've been active in
9 Colorado, there's a lot of places that are very concerned
10 about the onesie, twosie smaller organizations that they
11 have to find a way to do that, so tele-medicine.

12 There's a lot of things that we can do that
13 we don't have to solve for those, but can see what they're
14 doing, because their, I think, issues are even probably
15 more exacerbated than ours.

16 COMMISSIONER GALVIN: And I think the
17 electronics, you know, contrary to the onesie, twosie
18 belief, that electronics and connectivity is their enemy,
19 it's really their savior, because if you're in Pumpkin
20 Corners, Nebraska, and you're 400 miles from Omaha, what
21 are you going to do, except go out of business and leave
22 that part of Nebraska without any physicians, so I think
23 that that's all about what this is going to -- this is
24 going help you or not and not harm you.

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RE: HEALTH INFORMATION TECHNOLOGY AND EXCHANGE
FEBRUARY 22, 2010

1 It could help you stay, keep your
2 independence, rather than lose it. That's a tough sell.
3 Thank you.

4 DR. AGRESTA: As I said, I wanted to
5 follow-up on your comment about figuring out a way for
6 interim communication beyond just our comments and what
7 gets put into minutes, because, you know, there's, you
8 know, as we gather information, use cases, stories, all
9 that kind of stuff, you're going to want to have them
10 available to other people to share them, to modify them,
11 you know, across groups.

12 I think that's one of the challenges that
13 we might have with our structure as it sits, but I think
14 it's critical, and it's one of the things that we did when
15 we did our safety net grant, that we tried to help safety
16 net providers think about moving forward.

17 One of the things we did was we developed,
18 collaboratively developed a Wiki, where we shared
19 information, and that had different levels of access
20 control, so that some could be made public, some could be
21 made sort of private if was works in progress, some could
22 be shared amongst different group members, etcetera, and I
23 would sort of ask is there a way that we can think about
24 doing that through all these subcommittees and this group

RE: HEALTH INFORMATION TECHNOLOGY AND EXCHANGE
FEBRUARY 22, 2010

1 in some fashion.

2 I don't know the best answer, but something
3 allows us to kind of communicate more effectively inter-
4 meeting.

5 DR. CARR: There was one document that we
6 were thinking that might be helpful, you know, if we
7 started off, because we thought that that would be
8 helpful, but it might take a little bit longer, is if we
9 had an Excel spreadsheet that had, you know, column one is
10 the other services that HIE could provide, and that we
11 had, you know, different characteristics of that service,
12 along with who was going to fund it, how much it was going
13 to cost, is there something that had leverage within the
14 state, and then, you know, after you get to the 15th or
15 20th column, then it's who has ownership of, you know,
16 next steps and determining whether or not this service is
17 something that we're going to provide within the state
18 infrastructure.

19 So that seems to be relatively simple and
20 something that we can start sooner, rather than later, and
21 something we can maybe even start if there's a way for us
22 to manage that across all of the different committees, or
23 subcommittees, then we can start doing that now, because
24 it's not really that hard to create. It's just a

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RE: HEALTH INFORMATION TECHNOLOGY AND EXCHANGE
FEBRUARY 22, 2010

1 spreadsheet. I just don't know what the process of
2 maintaining that would be.

3 And then the other one that seems to be
4 kind of percolating up in this conversation is a decision
5 tracker. I think, you know, having done this in other
6 states, you know, we often come back to the same decisions
7 about five or six times before everyone realizes that same
8 decision has been made in another committee, and we don't
9 feel we need to talk about it anymore, and, so, you know,
10 what was the question that, you know, we needed to ask as
11 a group, and what was the answer, and who approved that,
12 and did it come through this committee, so that we could
13 just all kind of have one document.

14 So it seems to be like the services, and
15 maybe just other decisions that we need to make to start
16 tracking that early on in a relatively simple format,
17 maybe.

18 DR. AGRESTA: Yeah. You don't want to make
19 it too complex, because then the users don't use it, and
20 that becomes part of the issue.

21 DR. CARR: Right. What are our
22 capabilities?

23 DR. AGRESTA: Well, capabilities, we could
24 put this together. We could competently throw something

RE: HEALTH INFORMATION TECHNOLOGY AND EXCHANGE
FEBRUARY 22, 2010

1 together on Google, in a shared Google thing, but I'm not
2 sure that that makes it open to the public.

3 What are our requirements if we were to do
4 something like that? What are our capabilities of this at
5 the DPH level to be able to do that?

6 MR. WOLLSCHLAGER: Well I defer to Mr.
7 Purcaro on IT capacity, but I do think we have to take a
8 little look at some of the legal questions, about what
9 exactly are we talking about putting together, and is it
10 or is it not a public document?

11 DR. AGRESTA: Right.

12 MR. WOLLSCHLAGER: And perhaps, if it's a
13 work in progress, it's not yet subject to disclosure, but
14 I mean we'd have to look at it, at least examine it, and
15 Marianne is not here right now.

16 One thought I did have, though, in terms of
17 products, and maybe now is a good time to bring it up,
18 maybe not, again, our plan is to use Gartner,
19 Incorporated, to help drive the strategic and operational
20 planning efforts, and that's what you're talking about
21 here, and I don't know if they have those types of project
22 management tools that would be appropriate for us or not.

23 We have not yet engaged them contractually,
24 but we're going to, and we actually have folks from

RE: HEALTH INFORMATION TECHNOLOGY AND EXCHANGE
FEBRUARY 22, 2010

1 Gartner here today. I don't know if they're in a position
2 to say anything or not, or if you would allow folks from
3 Gartner to speak or wait until the public --

4 COMMISSIONER GALVIN: Well, I don't think
5 there's any, you know, I think we've been fairly
6 transparent that we intend to do business with them, and
7 perhaps they do have some comments about the questions
8 that both you guys raised.

9 MR. WOLLSCHLAGER: Could I invite? You
10 have to join us at the table and speak into the
11 microphone. You have to speak slowly, Alistair.

12 MR. ALISTAIR MCKINNON: My name is Alistair
13 McKinnon. So I'm actually a local Connecticut person, and
14 this is a very northern Connecticut accent. (Laughter)
15 You get used to it eventually.

16 What we've been engaged to do is to work
17 with the organizations that moves forward to establish a
18 strategic and operational plan in the form that you're
19 looking for, on the five domains. And really our stages
20 of working here is to start with get informed and start to
21 get up to speed with the approaches of the subcommittees,
22 the places to gather information, and then to get analysis
23 put together, planning documents that make sense and also
24 a review process, so that's the basic approach.

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RE: HEALTH INFORMATION TECHNOLOGY AND EXCHANGE
FEBRUARY 22, 2010

1 And, as been said, we don't really get
2 started on this until we can get a contract together and
3 get a legal setting.

4 As far as using specific tools to
5 intercommunicate between groups, we can certainly give
6 advice about the kinds of tools that are available and
7 it's the explosively good marketplace when it comes to
8 various kinds of things that used to be called the
9 groupware and formed on the ideas of collaborative
10 management.

11 In order to work out what would make sense
12 here, we'd actually know more of what you've already got
13 in place, what infrastructures that are in place, because
14 there's a whole lot of -- you can invest in share point,
15 you can invest in open source with heat technology that's
16 available in different places.

17 There's so many choices that you can get
18 caught up in an investment risk that you don't make that
19 decision until you understand what's already in place, so
20 I can't --

21 We certainly don't provide those kinds of
22 products. It's actually part of -- it's more as with
23 Gartner, we are -- we're based in Connecticut. We're
24 based in Stamford, but we work internationally. About

RE: HEALTH INFORMATION TECHNOLOGY AND EXCHANGE
FEBRUARY 22, 2010

1 2,000 people working in 80 different countries.

2 A lot of the work we do is to do with
3 choosing between technologies and keeping an independence
4 between those technologies, so we have to be very careful
5 of not getting wrapped into particular ways of doing
6 things, particular products. So that's one of the reasons
7 why we really -- I'm not in a good position to say who
8 gives us product like off the top of our head, however, we
9 can help you and look at what the options are.

10 We may be able to do something before we
11 get signed up on that and you kind of know what we can do
12 in the short-term.

13 MR. WOLLSCHLAGER: Maybe we can talk about
14 that after the meeting.

15 MR. MCKINNON: Yeah. I think we'd have to
16 talk about it somewhere. But I'm really happy to be here.
17 I'm happy to meet everybody. It's good to hear you're
18 getting into it.

19 COMMISSIONER GALVIN: Thank you, and, as a
20 very wise person once said to me, you need to find a -- if
21 it's something that you don't know instinctively, or you
22 haven't been taught, you need to find a way to think about
23 it, and then, once you find a way to think about it and
24 outline what you want, then there are always gentlemen who

RE: HEALTH INFORMATION TECHNOLOGY AND EXCHANGE
FEBRUARY 22, 2010

1 can come in and say I think these are your three top
2 choices for this purpose.

3 I think the hard part maybe we could get a
4 little bit of your expertise, is how do I think about
5 something that hasn't been put together or invented lately
6 or at this time?

7 Like Tom Edison and his light bulb, I mean,
8 how do you think about an incandescent bulb if you've
9 never seen one? I think we can use some combined
10 expertise to get some parameters, so we can do the right
11 kind of thing, and then figure out what our options are.
12 Thank you.

13 Public comment? We're on item number
14 seven. Genial and quiet crowd. If there are no public
15 comments, the meeting --

16 MR. WOLLSCHLAGER: Yeah. We've laid out
17 the, again, it's the third Mondays. We're reverting back
18 to the third Mondays of the month, and we're going to just
19 stick with the 12:00 to 2:00 schedule. Going back and
20 forth is too complicated for me, so we're just going to
21 stick 12:00 to 2:00 and hope the folks can do their best
22 to participate as they're available.

23 COMMISSIONER GALVIN: Okay and unless there
24 are any further comments, I will entertain a motion for

RE: HEALTH INFORMATION TECHNOLOGY AND EXCHANGE
FEBRUARY 22, 2010

1 adjournment.
2 MR. WOLLSCHLAGER: So moved.
3 COMMISSIONER GALVIN: Dr. Agresta, do you
4 second that?
5 DR. AGRESTA: Sure. Why not?
6 COMMISSIONER GALVIN: Okay. All in favor
7 of adjournment?
8 ALL: Aye.
9 COMMISSIONER GALVIN: We are adjourned.
10 (Whereupon, the hearing adjourned at 11:08
11 a.m.)