CORPORATE STRUCTURE

CCMC CORPORATION, INC.

BOARD OF DIRECTORS

CONNECTICUT CHILDREN'S MEDICAL CENTER

CONNECTICUT CHILDREN'S MEDICAL CENTER FOUNDATION

CCMC AFFILIATES, INC.

CCMC VENTURES, INC.

The Children's Fund of Connecticut

Conn. Children's Specialty Group

Child Health and Development Institute

As of 9/30/12
Western Connecticut Health Network, Inc.
Organization Chart

Western Connecticut Health Network, Inc.  
501(c)(3)

Western Connecticut Health Network Physician Health Organization, Inc (50%)

Western Connecticut Health Network Joint & Spine, LLC (50%)

The Danbury Hospital  
501(c)(3)

New Milford Hospital, Inc.  
501(c)(3)

Western Connecticut Health Network Home Care, Inc.  
501(c)(3)

Western Connecticut Health Network Affiliates, Inc.

Business Systems, Inc.  
(Taxable)

Western Connecticut Health Network Foundation, Inc.  
501(c)(3)

New Milford Hospital Foundation, Inc  
501(c)(3)

*Controlled entity via management agreement
NOTES:
1. Yale University is an equal member (with Yale-New Haven Health Services Corporation) in The New Clinical Program Development Corporation.
2. Yale-New Haven Community Medical Group, Inc. is also a member of YNHH-Physicians Corp.
3. Yale University is an equal member (with Yale-New Haven Hospital) of Yale-New Haven Medical Center, Inc.
4. Connecticut Children's Medical Center is an equal member (with Yale-New Haven Hospital) in Northeast Pediatric Specialists, Inc.
5. Physician joint venture.
6. 47.6% of the stock of Century Financial Services, Inc. is owned by York Enterprises, Inc. Another 47.6% is owned by Bridgeport Hospital and Healthcare Services, Inc. The remaining stock is held by other hospitals or affiliates thereof.
7. Physician Hospital Organization owned 50% by Bridgeport Hospital and 50% by Southern Connecticut Physicians, P.C.
8. This organization is exempt from Federal Income Tax under IRC Section 501(c)(2).
9. Acquired as an asset of the Hospital of Saint Raphael's affiliated entities.
10. Joint ventures with physicians or physician groups held by affiliates of Hospital of Saint Raphael.
11. Formed to acquire the assets of and to manage The Grimes Center.
12. Bridgeport Hospital Friends of Pediatrics, Inc. is not controlled by BH, but BH would receive its assets upon dissolution.
Griffin Health Services Corporation - 2012
Not For Profit, Tax Exempt
Parent Corporation

Griffin Hospital
Not For Profit, 100% Owned
Tax Exempt Subsidiary
Acute Care Community Hospital

G. H. Ventures
For Profit, 100% Owned
Taxable Subsidiary
Development/Operation of Business Ventures

Healthcare Alliance Insurance Company, Ltd
Insurance Captive
Provides Professional Malpractice and General Liability Insurance Coverage.

Planetree, Inc.
Not For Profit
Coordinator of Planetree Alliance
Subsidiary of GHSC

Griffin Hospital Development Fund
Not For Profit, 100% Owned
Tax Exempt Subsidiary
Development of Capital Resources

Faculty Practice Plan
Not For Profit
Subsidiary of Griffin Hospital

NuVal, LLC
For Profit; minority interest held by G.H. Ventures, Inc.

NuVal, LLC is a for-profit company with its principal place of business in Braintree, Ma. and is owned in equal shares by G.H. Ventures, Inc. and TN Ventures, LLC. NuVal, LLC is not a subsidiary of G. H. Ventures but is being shown here to explain the relationship between the two entities.
CORPORATE ORGANIZATION CHART
FOR THE CHARLOTTE HUNGERFORD HOSPITAL
As of 09/30/12

The Charlotte Hungerford Hospital

Advanced Medical Imaging of Northwest Connecticut, LLC
Urology Center of Northwest Connecticut, LLC
Litchfield County Healthcare Services Corporation
MedConn Collection Agency LLC

Note: Surgical Associates of Litchfield County, LLC became a department of the hospital effective 01/01/2010.
MILFORD HEALTH & MEDICAL, INC.
CORPORATE STRUCTURE

CORPORATORS

BOARD OF DIRECTORS

MILFORD HEALTH & MEDICAL INC. (NONSTOCK CORP.)

MILFORD HOSPITAL INC. (NONSTOCK CORP.)

MILFORD HOSPITAL FOUNDATION, INC. (Formerly Milford Hospital Fund, Inc. (NONSTOCK CORP.))

MILFORD HEALTHCARE SERVICES, INC. (NONSTOCK CORP.)

SEABRIDGE CORP. (STOCK CORP.)

TORRY CORPORATION (STOCK CORP.)

HOME CARE PLUS (NONSTOCK CORP.)

SBDI ASSOCIATES

SBDI HOLDING

MILFORD MEDICAL LABORATORY, INC.

SEABRIDGE AESTHETIC CENTER-SBAC, LLC

Milford Health & Medical, Inc. is the sole shareholder of Seabridge Corp. and Torry Corporation

11/13/09
Reviewed 4/26/11
Reviewed 2/28/13
Western Connecticut Health Network, Inc.
Organization Chart

Western Connecticut Health Network, Inc.
501(c)(3)

Western Connecticut Health Network Physician Health Organization, Inc (50%)

Western Connecticut Health Network Joint & Spine, LLC (50%)

Western Connecticut Medical Group, P.C. *

The Danbury Hospital
501(c)(3)

New Milford Hospital, Inc.
501(c)(3)

Western Connecticut Home Care, Inc.
501(c)(3)

Western Connecticut Health Network Affiliates, Inc.

Business Systems, Inc. (Taxable)

New Milford Hospital Foundation, Inc
501(c)(3)

Western Connecticut Health Network Insurance Co., Ltd. (Taxable)

New Milford Medical MRI, LLC

Western Connecticut Health Network Foundation, Inc.
501(c)(3)

*Controlled entity via management agreement
Saint Raphael Healthcare System

Membership

Saint Raphael Healthcare System, Inc.

Saint Raphael Healthcare System Affiliated Physicians, Inc.
Saint Raphael Foundation, Inc.
Hospital of Saint Raphael, Inc.
Saint Regis Health Center, Inc. (dba Sister Anne Virginie Grimes Health Center)

9/30/2012
As of September 30, 2012
The diagram represents the organizational structure of Yale New Haven Health System. The key explains the color coding and symbols used in the diagram:

- Green: Nonstock or PLLC/Tax-exempt
- Light Green: Dormant Nonstock/Tax-exempt
- Light Blue: Nonstock/Taxable
- Light Orange: Dormant Nonstock/Taxable
- Yellow: Stock or LLC/Taxable
- Yellow Orange: Stock/LLC/Partnership/Taxable (via HSR)
- Orange: Single Member LLC/Dissolved Entity
- Dashed line with circle: indicate partial control and/or ownership
- Dashed line with two circles: indicate authority to elect directors or other indirect relationships

NOTES:
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2. Yale-New Haven Community Medical Group, Inc. is also a member of YNHH-Physicians Corp.
3. Yale University is an equal member (with Yale-New Haven Hospital) of Yale-New Haven Medical Center, Inc.
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