

LAWRENCE AND MEMORIAL HOSPITAL
ANNUAL REPORTING
FISCAL YEAR 2011
REPORT 20 - REPORT OF EACH JOINT VENTURE, PARTNERSHIP
AND CORPORATION RELATED TO THE HOSPITAL

(1)	(2)	(3)
LINE	DESCRIPTION	AFFILIATE INFORMATION
A. AFFILIATE NAME		
		L&M CORPORATION
1	Affiliate Description	PARENT CORPORATION
2	Affiliate type of service	Parent Corporation
3	Tax Status	Not for Profit
4	Street Address	365 MONTAUK AVE
5	Town	New London
6	State	Connecticut
7	Zip Code	06320 -
8	CEO Name	BRUCE D. CUMMINGS
9	CEO Title	PRESIDENT & CEO
10	CT Agent Name	BRUCE D. CUMMINGS
11	CT Agent Company	L&M Hosp. or N/A
12	CT Agent Company Street Address	365 MONTAUK AVE
13	CT Agent Town	New London
14	CT Agent State	Connecticut
15	CT Agent Zip Code	06320 -
B. AFFILIATE NAME		
		ASSOCIATED SPECIALISTS OF SOUTHEASTERN CONNECTICUT, INC.
1	Affiliate Description	Professional Caregiver/Physician Organization
2	Affiliate type of service	Physicians Hospital Org. (PHO)
3	Tax Status	Not for Profit
4	Street Address	2 Lorenz Industrial Parkway
5	Town	Ledyard
6	State	Connecticut
7	Zip Code	06339 -
8	CEO Name	Daniel Rissi, MD
9	CEO Title	President & CEO
10	CT Agent Name	Daniel Rissi, MD
11	CT Agent Company	Lawrence & Memorial Hospital
12	CT Agent Company Street Address	2 Lorenz Industrial Parkway
13	CT Agent Town	Ledyard
14	CT Agent State	Connecticut
15	CT Agent Zip Code	06339 -
C. AFFILIATE NAME		
		L&M FOUNDATION INC.
1	Affiliate Description	FOUNDATION ENTITY - NOT ACTIVE
2	Affiliate type of service	Inactive
3	Tax Status	Not for Profit
4	Street Address	365 MONTAUK AVE
5	Town	New London
6	State	Connecticut
7	Zip Code	06320 -
8	CEO Name	BRUCE D. CUMMINGS
9	CEO Title	PRESIDENT & CEO
10	CT Agent Name	BRUCE D. CUMMINGS
11	CT Agent Company	L&M Corporation
12	CT Agent Company Street Address	365 MONTAUK AVE
13	CT Agent Town	New London
14	CT Agent State	Connecticut
15	CT Agent Zip Code	06320 -
D. AFFILIATE NAME		
		L&M HEALTHCARE INC.
1	Affiliate Description	HEALTHCARE RELATED BUSINESS ENTITIES
2	Affiliate type of service	Inactive
3	Tax Status	Not for Profit
4	Street Address	365 MONTAUK AVE
5	Town	New London

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(1)	(2)	(3)
LINE	DESCRIPTION	AFFILIATE INFORMATION
6	State	Connecticut
7	Zip Code	06320 -
8	CEO Name	BRUCE D. CUMMINGS
9	CEO Title	PRESIDENT & CEO
10	CT Agent Name	BRUCE D. CUMMINGS
11	CT Agent Company	L&M Corporation
12	CT Agent Company Street Address	365 MONTAUK AVE
13	CT Agent Town	New London
14	CT Agent State	Connecticut
15	CT Agent Zip Code	06320 -
E.	AFFILIATE NAME	L&M INDEMNITY COMPANY, INC.
1	Affiliate Description	Carry on all kinds of Insurance and Assurance Business
2	Affiliate type of service	Insurance
3	Tax Status	For Profit
4	Street Address	23 Lime Tree Bay Avenue, PO Box 1159
5	Town	Grand Cayman
6	State	Cayman Islands
7	Zip Code	11102 -
8	CEO Name	None
9	CEO Title	None
10	CT Agent Name	None
11	CT Agent Company	None
12	CT Agent Company Street Address	None, None
13	CT Agent Town	None
14	CT Agent State	Cayman Islands
15	CT Agent Zip Code	00000 -
F.	AFFILIATE NAME	L&M PHYSICIAN ASSOCIATION, INC.
1	Affiliate Description	Physician Practice
2	Affiliate type of service	Physicians Services
3	Tax Status	Not for Profit
4	Street Address	2 Lorenz Industrial Parkway
5	Town	Ledyard
6	State	Connecticut
7	Zip Code	06339 -
8	CEO Name	Daniel Rissi, MD
9	CEO Title	Chair
10	CT Agent Name	Daniel Rissi, MD
11	CT Agent Company	Daniel Rissi, MD
12	CT Agent Company Street Address	2 Lorenz Industrial Parkway
13	CT Agent Town	Ledyard
14	CT Agent State	Connecticut
15	CT Agent Zip Code	06339 -
G.	AFFILIATE NAME	L&M SYSTEMS INC
1	Affiliate Description	PRIMARY CARE NETWORK, HOME HEALTHCARE SERVICES & JOINT VENTURE ENTITIES
2	Affiliate type of service	Medical Practices
3	Tax Status	For Profit
4	Street Address	365 MONTAUK AVE
5	Town	New London
6	State	Connecticut
7	Zip Code	06320 -
8	CEO Name	BRUCE D. CUMMINGS
9	CEO Title	PRESIDENT & CEO
10	CT Agent Name	BRUCE D. CUMMINGS
11	CT Agent Company	L&M Corporation
12	CT Agent Company Street Address	365 MONTAUK AVE

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(1)	(2)	(3)
LINE	DESCRIPTION	AFFILIATE INFORMATION
13	CT Agent Town	New London
14	CT Agent State	Connecticut
15	CT Agent Zip Code	06320 -
H.	AFFILIATE NAME	SOUTHEAST CT PARTNERS INC.
1	Affiliate Description	Service Organization
2	Affiliate type of service	Inactive
3	Tax Status	Not for Profit
4	Street Address	365 Montauk Avenue
5	Town	New London
6	State	Connecticut
7	Zip Code	06320 -
8	CEO Name	Daniel Rissi, MD
9	CEO Title	CEO
10	CT Agent Name	Daniel Rissi, MD
11	CT Agent Company	Daniel Rissi, MD
12	CT Agent Company Street Address	365 Montauk Avenue
13	CT Agent Town	New London
14	CT Agent State	Connecticut
15	CT Agent Zip Code	06320 -
I.	AFFILIATE NAME	VNA OF SOUTHEASTERN CT
1	Affiliate Description	VISITING NURSES ASSOCIATION
2	Affiliate type of service	Home Health/VNAs
3	Tax Status	Not for Profit
4	Street Address	403 NORTH FRONTAGE RD
5	Town	Waterford
6	State	Connecticut
7	Zip Code	06385 -
8	CEO Name	BRUCE D. CUMMINGS
9	CEO Title	PRESIDENT & CEO
10	CT Agent Name	BRUCE D. CUMMINGS
11	CT Agent Company	BRUCE D. CUMMINGS
12	CT Agent Company Street Address	403 NORTH FRONTAGE ROAD
13	CT Agent Town	Waterford
14	CT Agent State	Connecticut
15	CT Agent Zip Code	06385 -

* P.O. BOX IS UNACCEPTABLE WITHOUT A STREET ADDRESS FOR EACH AGENT COMPANY

**LAWRENCE AND MEMORIAL HOSPITAL
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REPORT 5 - HOSPITAL, AFFILIATE AND RELATED CORPORATION NET ASSETS**

(1)	(2)	(3)	(4)
LINE	AFFILIATE NAME	FUND DESCRIPTION / FUND PURPOSE	BALANCE AS OF 9/30/2011
A. LAWRENCE AND MEMORIAL HOSPITAL			
1		Unrestricted	\$142,478,037
2		Temporarily Restricted by Donor	\$17,792,779
3		Temporarily Restricted by Board	\$0
4		Permanently Restricted by Donor	\$5,509,858
5		Intercompany Eliminations	\$0
		Total:	\$165,780,674
B. L&M CORPORATION			
1		Unrestricted	\$62,502,889
2		Temporarily Restricted by Donor	\$1,131,946
3		Temporarily Restricted by Board	\$0
4		Permanently Restricted by Donor	\$0
5		Intercompany Eliminations	\$0
		Total:	\$63,634,835
C. ASSOCIATED SPECIALISTS OF SOUTHEASTERN CONNECTICUT, INC.			
1		Unrestricted	(\$739,137)
2		Temporarily Restricted by Donor	\$0
3		Temporarily Restricted by Board	\$0
4		Permanently Restricted by Donor	\$0
5		Intercompany Eliminations	\$0
		Total:	(\$739,137)
D. L&M FOUNDATION INC.			
1		Unrestricted	\$0
2		Temporarily Restricted by Donor	\$0
3		Temporarily Restricted by Board	\$0
4		Permanently Restricted by Donor	\$0
5		Intercompany Eliminations	\$0
		Total:	\$0
E. L&M HEALTHCARE INC.			
1		Unrestricted	\$0
2		Temporarily Restricted by Donor	\$0
3		Temporarily Restricted by Board	\$0
4		Permanently Restricted by Donor	\$0
5		Intercompany Eliminations	\$0
		Total:	\$0
F. L&M INDEMNITY COMPANY, INC.			
1		Unrestricted	\$120,000
2		Temporarily Restricted by Donor	\$0
3		Temporarily Restricted by Board	\$0
4		Permanently Restricted by Donor	\$0
5		Intercompany Eliminations	\$0
		Total:	\$120,000
G. L&M PHYSICIAN ASSOCIATION, INC.			
1		Unrestricted	\$895,800
2		Temporarily Restricted by Donor	\$0
3		Temporarily Restricted by Board	\$0
4		Permanently Restricted by Donor	\$0
5		Intercompany Eliminations	\$0
		Total:	\$895,800

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REPORT 5 - HOSPITAL, AFFILIATE AND RELATED CORPORATION NET ASSETS**

(1)	(2)	(3)	(4)
LINE	AFFILIATE NAME	FUND DESCRIPTION / FUND PURPOSE	BALANCE AS OF 9/30/2011
	H. L&M SYSTEMS INC		
1		Unrestricted	\$1,030,305
2		Temporarily Restricted by Donor	\$0
3		Temporarily Restricted by Board	\$0
4		Permanently Restricted by Donor	\$0
5		Intercompany Eliminations	\$0
		Total:	\$1,030,305
	I. SOUTHEAST CT PARTNERS INC.		
1		Unrestricted	\$0
2		Temporarily Restricted by Donor	\$0
3		Temporarily Restricted by Board	\$0
4		Permanently Restricted by Donor	\$0
5		Intercompany Eliminations	\$0
		Total:	\$0
	J. VNA OF SOUTHEASTERN CT		
1		Unrestricted	\$14,560,185
2		Temporarily Restricted by Donor	\$0
3		Temporarily Restricted by Board	\$0
4		Permanently Restricted by Donor	\$27,000
5		Intercompany Eliminations	\$0
		Total:	\$14,587,185
	Total of all Affiliates (before Intercompany Eliminations)	Fund Balance:	\$245,309,662
	Intercompany Eliminations		\$0
	Total of all Affiliates	Fund Balance:	\$245,309,662

**LAWRENCE AND MEMORIAL HOSPITAL
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REPORT 6 - TRANSACTIONS BETWEEN THE HOSPITAL AND AFFILIATES OR RELATED CORPORATIONS

(1)	(2)	(3)	(4)	(5)
LINE	AFFILIATE NAME	DESCRIPTION OF TRANSFER	DATE	TRANSFER TO / FROM HOSPITAL
A. L&M CORPORATION				
		Beginning Unconsolidated Intercompany Balance:	9/30/2010	\$5,572,880
1		Transfer of Funds	09/30/2011	(\$473,023)
		Ending Unconsolidated Intercompany Balance:	9/30/2011	\$5,099,857
B. ASSOCIATED SPECIALISTS OF SOUTHEASTERN CONNECTICUT, INC.				
		Beginning Unconsolidated Intercompany Balance:	9/30/2010	\$0
1		Transfer of Funds	09/30/2011	(\$7,117,069)
		Ending Unconsolidated Intercompany Balance:	9/30/2011	(\$7,117,069)
C. L&M FOUNDATION INC.				
		Beginning Unconsolidated Intercompany Balance:	9/30/2010	\$0
		Nothing to Report		\$0
		Ending Unconsolidated Intercompany Balance:	9/30/2011	\$0
D. L&M HEALTHCARE INC.				
		Beginning Unconsolidated Intercompany Balance:	9/30/2010	\$0
		Nothing to Report		\$0
		Ending Unconsolidated Intercompany Balance:	9/30/2011	\$0
E. L&M INDEMNITY COMPANY, INC.				
		Beginning Unconsolidated Intercompany Balance:	9/30/2010	\$0
1		Transfer of Funds	09/30/2011	(\$12,445,133)
		Ending Unconsolidated Intercompany Balance:	9/30/2011	(\$12,445,133)
F. L&M PHYSICIAN ASSOCIATION, INC.				
		Beginning Unconsolidated Intercompany Balance:	9/30/2010	\$0
1		Transfer of Funds	09/30/2011	(\$1,087,749)
		Ending Unconsolidated Intercompany Balance:	9/30/2011	(\$1,087,749)
G. L&M SYSTEMS INC				
		Beginning Unconsolidated Intercompany Balance:	9/30/2010	\$0
		Nothing to Report		\$0
		Ending Unconsolidated Intercompany Balance:	9/30/2011	\$0
H. SOUTHEAST CT PARTNERS INC.				
		Beginning Unconsolidated Intercompany Balance:	9/30/2010	\$0

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REPORT 6 - TRANSACTIONS BETWEEN THE HOSPITAL AND AFFILIATES OR RELATED CORPORATIONS

(1)	(2)	(3)	(4)	(5)
LINE	AFFILIATE NAME	DESCRIPTION OF TRANSFER	DATE	TRANSFER TO / FROM HOSPITAL
		Nothing to Report		\$0
		Ending Unconsolidated Intercompany Balance:	9/30/2011	\$0
I.	VNA OF SOUTHEASTERN CT			
		Beginning Unconsolidated Intercompany Balance:	9/30/2010	\$0
		Nothing to Report		\$0
		Ending Unconsolidated Intercompany Balance:	9/30/2011	\$0
			Grand Total:	(\$15,550,094)

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REPORT 6A - TRANSACTIONS BETWEEN HOSPITAL AFFILIATES OR RELATED CORPORATIONS

(1)	(2)	(3)	(4)	(5)	(6)
LINE	AFFILIATE TRANSFERRING FUNDS	AFFILIATE RECEIVING FUNDS	DESCRIPTION OF TRANSFER	DATE	AMOUNT
			Beginning Unconsolidated Intercompany Balance	10/01/2010	\$9,078,335
A.	L&M CORPORATION				
1		L&M SYSTEMS INC	Cash Advance	09/30/2011	\$178,123
			Total:	9/30/2011	\$178,123
B.	ASSOCIATED SPECIALISTS OF SOUTHEASTERN CONNECTICUT, INC.				
			Nothing to Report		\$0
			Total:	9/30/2011	\$0
C.	L&M FOUNDATION INC.				
			Nothing to Report		\$0
			Total:	9/30/2011	\$0
D.	L&M HEALTHCARE INC.				
			Nothing to Report		\$0
			Total:	9/30/2011	\$0
E.	L&M INDEMNITY COMPANY, INC.				
			Nothing to Report		\$0
			Total:	9/30/2011	\$0
F.	L&M PHYSICIAN ASSOCIATION, INC.				
1		L&M CORPORATION	Cash Advance	09/30/2011	\$3,181,689
			Total:	9/30/2011	\$3,181,689
G.	L&M SYSTEMS INC				
1		L&M CORPORATION	Cash Advance	09/30/2011	\$613,377
2		L&M PHYSICIAN ASSOCIATION, INC.	Cash Advance	09/30/2011	\$3,754
			Total:	9/30/2011	\$617,131
H.	SOUTHEAST CT PARTNERS INC.				
			Nothing to Report		\$0
			Total:	9/30/2011	\$0
I.	VNA OF SOUTHEASTERN CT				
			Nothing to Report		\$0

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 REPORT 6A - TRANSACTIONS BETWEEN HOSPITAL AFFILIATES OR RELATED CORPORATIONS

(1)	(2)	(3)	(4)	(5)	(6)
LINE	AFFILIATE TRANSFERRING FUNDS	AFFILIATE RECEIVING FUNDS	DESCRIPTION OF TRANSFER	DATE	AMOUNT
			Total:	9/30/2011	\$0
			Ending Unconsolidated Intercompany Balance	9/30/2011	\$13,055,278

**LAWRENCE AND MEMORIAL HOSPITAL
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REPORT 7- EXPENDITURES BY AFFILIATES / RELATED CORPORATIONS FOR THE BENEFIT OF THE HOSPITAL**

(1)	(2)	(3)	(4)
LINE	AFFILIATE NAME & DESCRIPTION OF EXPENDITURE	AMOUNT	DATE
A. L&M CORPORATION			
0	Nothing to Report	\$0	
	Total:	\$0	9/30/2011
B. ASSOCIATED SPECIALISTS OF SOUTHEASTERN CONNECTICUT, INC.			
0	Nothing to Report	\$0	
	Total:	\$0	9/30/2011
C. L&M FOUNDATION INC.			
0	Nothing to Report	\$0	
	Total:	\$0	9/30/2011
D. L&M HEALTHCARE INC.			
0	Nothing to Report	\$0	
	Total:	\$0	9/30/2011
E. L&M INDEMNITY COMPANY, INC.			
0	Nothing to Report	\$0	
	Total:	\$0	9/30/2011
F. L&M PHYSICIAN ASSOCIATION, INC.			
0	Nothing to Report	\$0	
	Total:	\$0	9/30/2011
G. L&M SYSTEMS INC			
0	Nothing to Report	\$0	
	Total:	\$0	9/30/2011
H. SOUTHEAST CT PARTNERS INC.			
0	Nothing to Report	\$0	
	Total:	\$0	9/30/2011
I. VNA OF SOUTHEASTERN CT			
0	Nothing to Report	\$0	
	Total:	\$0	9/30/2011
	Grand Total:	\$0	9/30/2011

**LAWRENCE AND MEMORIAL HOSPITAL
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REPORT 8 - HOSPITAL COMMITMENTS / ENDORSEMENTS FOR THE BENEFIT OF AFFILIATES / RELATED CORPORATIONS**

(1)	(2)	(3)	(4)
LINE	AFFILIATE NAME & DESCRIPTION OF THE COMMITMENT AND/OR ENDORSEMENT	AMOUNT	TERM IN YEARS
A.	L&M CORPORATION		
0	Nothing to Report	\$0	0
	Total:	\$0	
B.	ASSOCIATED SPECIALISTS OF SOUTHEASTERN CONNECTICUT, INC.		
0	Nothing to Report	\$0	0
	Total:	\$0	
C.	L&M FOUNDATION INC.		
0	Nothing to Report	\$0	0
	Total:	\$0	
D.	L&M HEALTHCARE INC.		
0	Nothing to Report	\$0	0
	Total:	\$0	
E.	L&M INDEMNITY COMPANY, INC.		
0	Nothing to Report	\$0	0
	Total:	\$0	
F.	L&M PHYSICIAN ASSOCIATION, INC.		
0	Nothing to Report	\$0	0
	Total:	\$0	
G.	L&M SYSTEMS INC		
0	Nothing to Report	\$0	0
	Total:	\$0	
H.	SOUTHEAST CT PARTNERS INC.		
0	Nothing to Report	\$0	0
	Total:	\$0	
I.	VNA OF SOUTHEASTERN CT		
0	Nothing to Report	\$0	0
	Total:	\$0	
	Grand Total:	\$0	

**LAWRENCE AND MEMORIAL HOSPITAL
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REPORT 16 - DONATIONS AND FUNDS RESTRICTED FOR
INDIGENT CARE AND FREE BEDS**

(1)	(2)	(3)	(4)	(5)	(6)
LINE	DESCRIPTION	FY 2010 ACTUAL	FY 2011 ACTUAL	AMOUNT DIFFERENCE	% DIFFERENCE
A. Indigent Care					
	Beginning Balance	\$0.00	\$0.00	\$0.00	0%
1	Donations	\$0.00	\$0.00	\$0.00	0%
2	Income	\$0.00	\$0.00	\$0.00	0%
3	Expenditures	\$0.00	\$0.00	\$0.00	0%
4	Unrealized Gains and Losses	\$0.00	\$0.00	\$0.00	0%
	Ending Balance	\$0.00	\$0.00	\$0.00	0%
5	Projected Interest Income	\$0.00	\$0.00	\$0.00	0%
B. Free Beds					
	Beginning Balance	\$684,866.00	\$1,009,647.00	\$324,781.00	47%
1	Donations	\$0.00	\$0.00	\$0.00	0%
2	Income	\$50,722.00	\$48,692.00	(\$2,030.00)	-4%
3	Expenditures	\$76,856.00	\$57,001.86	(\$19,854.14)	-26%
4	Unrealized Gains and Losses	\$350,915.00	(\$15,532.00)	(\$366,447.00)	-104%
	Ending Balance	\$1,009,647.00	\$985,805.14	(\$23,841.86)	-2%
5	Projected Interest Income	\$51,000.00	\$49,000.00	(\$2,000.00)	-4%
C. Other					
	Beginning Balance	\$0.00	\$0.00	\$0.00	0%
1	Donations	\$0.00	\$0.00	\$0.00	0%
2	Income	\$0.00	\$0.00	\$0.00	0%
3	Expenditures	\$0.00	\$0.00	\$0.00	0%
4	Unrealized Gains and Losses	\$0.00	\$0.00	\$0.00	0%
	Ending Balance	\$0.00	\$0.00	\$0.00	0%
5	Projected Interest Income	\$0.00	\$0.00	\$0.00	0%

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REPORT 16 - DONATIONS AND FUNDS RESTRICTED FOR
INDIGENT CARE AND FREE BEDS**

(1)	(2)	(3)	(4)	(5)	(6)
LINE	DESCRIPTION	FY 2010 ACTUAL	FY 2011 ACTUAL	AMOUNT DIFFERENCE	% DIFFERENCE

LAWRENCE AND MEMORIAL HOSPITAL		
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REPORT 17 - HOSPITAL BED FUNDS HELD OR ADMINISTERED BY THE HOSPITAL		
A. Patient Activity		
(1)	(2)	(3)
Patient	Name of Hospital Bed Fund (FULL NAME)	Amount
1. Number of Applications for Hospital Bed Funds		1,544
2. A. Number of Patients receiving Hospital Bed Fund Grants		41
2. B. The Actual Total Dollar Amount provided to all patients from Hospital Bed F		\$57,001.86
1	William S Thomas Trust	\$1,345.60
2	Eunice Harding Marvin Fund	\$50.00
3	Matson, Harriet H	\$548.00
4	Lyman & Emma Turner Allyn	\$943.00
5	Lyman & Emma Turner Allyn	\$3,551.90
6	William S Thomas Trust	\$2,000.00
7	William S Thomas Trust	\$2,079.55
8	William S Thomas Trust	\$7,054.32
9	Sherman, Miranda H	\$1,645.00
10	Strickland Duva, Mary E	\$90.90
10	Eunice Harding Marvin Fund	\$479.75
10	William S Thomas Trust	\$429.35
11	William S Thomas Trust	\$5,501.00
12	Lyman & Emma Turner Allyn	\$1,100.00
13	Lyman & Emma Turner Allyn	\$665.25
13	William S Thomas Trust	\$588.25
14	Webb-Fairbanks, Annie J	\$854.52
15	Webb-Fairbanks, Annie J	\$134.40
16	Harkness, Edward S	\$1,524.00
16	Hobson, DR & Mrs. Albert	\$761.00
16	Shepard, Cecelia S	\$741.00
17	Crawford, Marion G	\$497.00
17	Eunice Harding Marvin Fund	\$231.76
18	Lyman & Emma Turner Allyn	\$226.00
18	Armstrong, Elizabeth C	\$1,763.00
19	Brockington, Samuel	\$332.00
20	William S Thomas Trust	\$2,000.00
21	William S Thomas Trust	\$2,053.56
22	William S Thomas Trust	\$1,268.09
23	Matson, Harriet H	\$140.00
24	May, Elizabeth & John Dr.	\$423.00
25	William S Thomas Trust	\$1,139.28
26	William S Thomas Trust	\$1,558.00
27	Ferrin, Carlisle Dr. F	\$788.00
28	William S Thomas Trust	\$1,039.00
29	Eunice Harding Marvin Fund	\$1,000.00
30	Webb-Fairbanks, Annie J	\$535.08
31	Strickland Duval, Mary E	\$534.54
32	Brockington, Samuel	\$2,741.56
33	Brockington, Samuel	\$1,686.63
34	Brockington, Samuel	\$590.67
35	Lyman & Emma Turner Allyn	\$50.00
36	Lyman & Emma Turner Allyn	\$541.51
36	Ferrin, Carlisle Dr. F	\$146.00
36	Eunice Harding Marvin Fund	\$1.49
37	Lyman & Emma Turner Allyn	\$385.34
38	Lyman & Emma Turner Allyn	\$583.00
39	William S Thomas Trust	\$921.00
40	Sherman, Miranda H	\$1,096.22
41	Strickland Duval, Mary E	\$36.56
41	Sherman, Miranda H	\$606.78
Grand Total		\$57,001.86

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REPORT 17 - HOSPITAL BED FUNDS HELD OR ADMINISTERED BY THE HOSPITAL					
B. BED FUND ACTIVITY					
(1)	(2)	(3)	(4)	(5)	(6)
Line	Name of Hospital Bed Fund	FMV of Principal	Actual Earnings	Earnings Reinvested	Earnings Available
(3)	Fair Market Value of the Principal of each individual Hospital Bed Fund, or the Principal attributable to each				
(4)	Total Actual Earnings for each Hospital Bed Fund or the Earnings attributable to each Hospital Bed Fund.				
(5)	Actual Dollar Amount of Earnings reinvested as Principal, if any.				
(6)	Actual Dollar Amount of Earnings available for Patient Care.				
	Armstrong, Elizabeth C	\$55,261.00	\$1,077.00	\$0.00	\$0.00
	Brockington, Samuel	\$273,423.00	\$5,328.00	\$0.00	\$0.00
	Crawford, Marion G	\$15,576.00	\$304.00	\$0.00	\$0.00
	Eunice Harding Marvin Fund	\$55,261.00	\$1,077.00	\$0.00	\$0.00
	Ferrin, Carlisle Dr. F	\$29,269.00	\$570.00	\$0.00	\$0.00
	Harkness, Edward S	\$47,779.00	\$931.00	\$0.00	\$0.00
	Hobson, DR & Mrs. Albert	\$23,869.00	\$465.00	\$0.00	\$0.00
	Matson, Harriet H	\$23,148.00	\$451.00	\$0.00	\$0.00
	May, Elizabeth & John Dr.	\$13,249.00	\$258.00	\$0.00	\$0.00
	Shepard, Cecelia S	\$23,277.00	\$454.00	\$0.00	\$0.00
	Sherman, Miranda H	\$104,942.00	\$2,045.00	\$0.00	\$0.00
	Strickland Duval, Mary E	\$20,747.00	\$404.00	\$0.00	\$0.00
	Webb-Fairbanks, Annie J	\$47,779.00	\$931.00	\$0.00	\$0.00
	Lyman & Emma Turner Allyn	\$252,225.00	\$4,915.00	\$0.00	\$0.00
	William S Thomas Trust	\$775,128.00	\$29,482.00	\$0.00	\$0.00
	Total Bed Funds :	\$1,760,933.00	\$48,692.00	\$0.00	\$0.00

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REPORT 18 - HOSPITAL COLLECTION PLACEMENT POLICIES AND COLLECTION AGENT INFORMATION

(1)	(2)	(3)
LINE	DESCRIPTION	COLLECTION INFORMATION
I. GENERAL COLLECTION PROCESSES AND PROCEDURES		
A.	Hospital's processes and policies for assigning a debt to a Collection Agent	PT Accts beginning with the letters A-K go to Century & L-Z go to Marcam Associates. Acct meets the criteria of collection by receiving 3 statements and final letter. At apprx 135 days the acct is referred to collection agency if the patient does not contact L&M or make payment
B.	Hospital's processes and policies for compensating a Collection Agent for services rendered	L&M reimburses its collection agencies for payments received directly at L&M. L&M Notifies agencies of payments received daily. Collection agencies send a monthly statement to L&M of payments received directly by them.
C.	Total Recovery Rate on accounts assigned (excluding Medicare accounts) to Collection Agents	18.70%
II. SPECIFIC COLLECTION AGENT INFORMATION		
Collection Agent		
1	Collection Agent Name	Century
2	Collection Agent Type	Collection Agency
3	Related / Not Related Entity	Not Related
4	If the Hospital follows the same processes and policies described in Section I, for assigning debt with this Collection Agent? indicate "Same as General Processes and Policies" Otherwise Provide Details.	PT Accts beginning with the letters A-K go to Century & L-Z go to Marcam Associates. Acct meets the criteria of collection by receiving 3 statements and final letter. At apprx 135 days the acct is referred to collection agency if the patient does not contact L&M or make payment
5	If the Hospital follows the same processes and policies described in Section I, for compensating this Collection Agent? indicate "Same as General Processes and Policies" Otherwise Provide Details.	L&M reimburses its collection agencies for payments received directly at L&M. L&M Notifies agencies of payments received daily. Collection agencies send a monthly statement to L&M of payments received directly by them.

**LAWRENCE AND MEMORIAL HOSPITAL
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REPORT 18 - HOSPITAL COLLECTION PLACEMENT POLICIES AND COLLECTION AGENT INFORMATION

(1)	(2)	(3)
LINE	DESCRIPTION	COLLECTION INFORMATION
6	Recovery Rate on Accounts Assigned (excluding Medicare accounts) to Collection Agent.	26.68%
	Collection Agent	
1	Collection Agent Name	Marcam Assocites
2	Collection Agent Type	Collection Agency
3	Related / Not Related Entity	Not Related
4	If the Hospital follows the same processes and policies described in Section I, for assigning debt with this Collection Agent? indicate "Same as General Processes and Policies" Otherwise Provide Details.	PT Accts beginning with the letters A-K go to Century & L-Z go to Marcam Associates. Acct meets the criteria of collection by receiving 3 statements and final letter. At apprx 135 days the acct is referred to collection agency if the patient does not contact L&M or make payment
5	If the Hospital follows the same processes and policies described in Section I, for compensating this Collection Agent? indicate "Same as General Processes and Policies" Otherwise Provide Details.	L&M reimburses its collection agencies for payments received directly at L&M. L&M Notifies agencies of payments received daily. Collection agencies send a monthly statement to L&M of payments received directly by them.
6	Recovery Rate on Accounts Assigned (excluding Medicare accounts) to Collection Agent.	10.22%
	Collection Agent	
1	Collection Agent Name	Michalik, Bauer, Silvia & Ciccariello
2	Collection Agent Type	Attorney
3	Related / Not Related Entity	Not Related
4	If the Hospital follows the same processes and policies described in Section I, for assigning debt with this Collection Agent? indicate "Same as General Processes and Policies" Otherwise Provide Details.	The accounts referred to Attorneys MBSC are sent via the collection agency. The collection agency places the L&M accounts with Michalik, Bauer, Silvia & Ciccariello once the listing is reviewed by L&M and approved for further litigation.

**LAWRENCE AND MEMORIAL HOSPITAL
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REPORT 18 - HOSPITAL COLLECTION PLACEMENT POLICIES AND COLLECTION AGENT INFORMATION

(1)	(2)	(3)
LINE	DESCRIPTION	COLLECTION INFORMATION
5	If the Hospital follows the same processes and policies described in Section I, for compensating this Collection Agent? indicate "Same as General Processes and Policies" Otherwise Provide Details.	L&M reimburses Century & Marcam collection payments received directly at L&M. L&M notifies agencies of payments received daily. Collection agencies send monthly statement of payments received directly to L&M Statements include deductions for fees per agreements.
6	Recovery Rate on Accounts Assigned (excluding Medicare accounts) to Collection Agent.	26.59%

**LAWRENCE AND MEMORIAL HOSPITAL
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REPORT 19 - SALARIES AND FRINGE BENEFITS OF THE TEN HIGHEST PAID HOSPITAL POSITIONS**

LINE	POSITION TITLE	SALARY	FRINGE BENEFITS	TOTAL
1.	President, CEO	\$694,135	\$49,075	\$743,210
2.	Chief Operating Officer	\$411,042	\$37,600	\$448,642
3.	Chair, Department of Surgery	\$374,457	\$18,170	\$392,627
4.	Vice President, CFO	\$367,933	\$41,336	\$409,269
5.	Vice Pres. of Strategic Planning	\$290,640	\$37,760	\$328,400
6.	Chief Legal Officer	\$270,694	\$37,135	\$307,829
7.	Vice President, Human Resources	\$265,715	\$37,558	\$303,273
8.	Chief Information Officer	\$233,115	\$57,888	\$291,003
9.	Vice President, Patient Care	\$261,529	\$25,867	\$287,396
10.	Medical Director Physician	\$253,824	\$26,502	\$280,326
	Grand Total:	\$3,423,084	\$368,891	\$3,791,975

**LAWRENCE AND MEMORIAL HOSPITAL
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REPORT 21- HOSPITAL SALARIES AND FRINGE BENEFITS
PAID BY JOINT VENTURES, AFFILIATES AND RELATED CORPORATIONS**

(1)	(2)	(3)	(4)	(5)
LINE	DESCRIPTION	SALARIES (Directly or Indirectly) ^C	FRINGE BENEFITS ^A (Directly or Indirectly) ^C	TOTAL
A . L&M CORPORATION				
1	Paid by the Entity Listed Above to Hospital Employees(B)	\$0	\$0	\$0
2	Paid by the Hospital to Employees of the Entity Listed Above	\$0	\$0	\$0
B . ASSOCIATED SPECIALISTS OF SOUTHEASTERN CONNECTICUT, INC.				
1	Paid by the Entity Listed Above to Hospital Employees(B)	\$0	\$0	\$0
2	Paid by the Hospital to Employees of the Entity Listed Above	\$109,224	\$13,878	\$123,102
C . L&M FOUNDATION INC.				
1	Paid by the Entity Listed Above to Hospital Employees(B)	\$0	\$0	\$0
2	Paid by the Hospital to Employees of the Entity Listed Above	\$0	\$0	\$0
D . L&M HEALTHCARE INC.				
1	Paid by the Entity Listed Above to Hospital Employees(B)	\$0	\$0	\$0
2	Paid by the Hospital to Employees of the Entity Listed Above	\$0	\$0	\$0
E . L&M INDEMNITY COMPANY, INC.				
1	Paid by the Entity Listed Above to Hospital Employees(B)	\$0	\$0	\$0
2	Paid by the Hospital to Employees of the Entity Listed Above	\$0	\$0	\$0
F . L&M PHYSICIAN ASSOCIATION, INC.				
1	Paid by the Entity Listed Above to Hospital Employees(B)	\$0	\$0	\$0
2	Paid by the Hospital to Employees of the Entity Listed Above	\$483,681	\$32,048	\$515,729
G . L&M SYSTEMS INC				
1	Paid by the Entity Listed Above to Hospital Employees(B)	\$0	\$0	\$0
2	Paid by the Hospital to Employees of the Entity Listed Above	\$0	\$0	\$0
H . SOUTHEAST CT PARTNERS INC.				
1	Paid by the Entity Listed Above to Hospital Employees(B)	\$0	\$0	\$0
2	Paid by the Hospital to Employees of the Entity Listed Above	\$0	\$0	\$0
I . VNA OF SOUTHEASTERN CT				
1	Paid by the Entity Listed Above to Hospital Employees(B)	\$0	\$0	\$0
2	Paid by the Hospital to Employees of the Entity Listed Above	\$0	\$0	\$0

For each entity listed on Report 20, complete Report 21.

A - Fringe benefits shall represent the value of all forms of compensation as described in Section 19a-643-206-(b)(21), including the fair market value where appropriate.

B - A hospital employee is anyone who provides a service which incurs an expense for the hospital.

C - Indirect payments include but are not limited to payments made to related entities.

**LAWRENCE AND MEMORIAL HOSPITAL
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REPORT 22 - TRANSFER OF ASSETS OR OPERATIONS OR
CHANGE OF CONTROL FROM THE HOSPITAL TO A PROFIT ENTITY**

(1)	(2)	(3)
LINE	DESCRIPTION	ACTUAL FY 2011
A	Transfer of Assets or Operations	
1.	Name of the Person or Entity Organized or Operated For Profit involved in each Transfer of Assets or Operations or Change of Control involving Hospital Clinical or Nonclinical Services or Functions.	N/A
2.	Description of each Transfer of Assets or Operations or Change of Control involving Hospital Clinical or Nonclinical Services or Functions.	N/A
3.	Description of each Hospital Clinical or Nonclinical Service or Function transferred or involved in a change of control.	N/A
4.	Date that each Transfer of Assets or Operations or Change of Control involving Hospital Clinical or Nonclinical Services or Functions occurred.	N/A
5.	Amount of each Transfer of Assets or Operations or Change of Control involving Hospital Clinical or Nonclinical Services or Functions.	\$0

LAWRENCE AND MEMORIAL HOSPITAL					
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REPORT 23 - CHARITY CARE AND REDUCED COST SERVICES PROVIDED BY THE HOSPITAL					
(1)	(2)	(3)	(4)	(5)	(6)
		FY 2010	FY 2011	AMOUNT	%
LINE	DESCRIPTION	AMOUNT	AMOUNT	DIFFERENCE	DIFFERENCE
A. Hospital Charity Care (see Hospital Audited Financial Statement Notes)					
1.	Number of Applicants	1,481	1,544	63	4%
2.	Number of Approved Applicants	1,354	1,383	29	2%
3.	Total Charges (A)	\$5,279,519	\$6,368,500	\$1,088,981	21%
	Average Charges	\$3,899	\$4,605	\$706	18%
4.	Ratio of Cost to Charges (RCC)	0.470923	0.468755	(0.002168)	0%
	Total Cost	\$2,486,247	\$2,985,266	\$499,019	20%
	Average Cost	\$1,836	\$2,159	\$322	18%
5.	Charity Care - Inpatient Charges	\$1,189,760	\$864,286	(\$325,474)	-27%
6.	Charity Care - Outpatient Emergency Department Charges	839,720	1,086,450	246,730	29%
7.	Charity Care - Outpatient Charges (Excludes ED Charges)	3,250,039	4,417,764	1,167,725	36%
	Total Charges (A)	\$5,279,519	\$6,368,500	\$1,088,981	21%
8.	Charity Care - Number of Patient Days	327	303	(24)	-7%
9.	Charity Care - Number of Discharges	75	53	(22)	-29%
10.	Charity Care - Number of Outpatient ED Visits	713	1,054	341	48%
11.	Charity Care - Number of Outpatient Visits (Excludes ED Visits)	1,750	2,168	418	24%
(A) The total amount must agree with the total amount listed in the Hospital Audited Financial Statement Notes.					
B. Hospital Bed Funds (see Hospital Reporting System - Report 17)					
1.	Number of Applicants	1,481	1,544	63	4%
2.	Number of Approved Applicants	30	41	11	37%
3.	Total Charges (B)	\$76,856	\$57,002	(\$19,854)	-26%
	Average Charges	\$2,562	\$1,390	(\$1,172)	-46%
4.	Ratio of Cost to Charges (RCC)	0.470923	0.468755	(0.002168)	0%
	Total Cost	\$36,193	\$26,720	(\$9,473)	-26%
	Average Cost	\$1,206	\$652	(\$555)	-46%
5.	Bed Funds - Inpatient Charges	\$23,089	\$13,692	(\$9,397)	-41%
6.	Bed Funds - Outpatient Emergency Department Charges	14,853	23,777	8,924	60%
7.	Bed Funds - Outpatient Charges (Excludes ED Charges)	38,914	19,533	(19,381)	-50%
	Total Charges (B)	\$76,856	\$57,002	(\$19,854)	-26%
8.	Bed Funds - Number of Patient Days	8	4	(4)	-50%
9.	Bed Funds - Number of Discharges	3	1	(2)	-67%
10.	Bed Funds - Number of Outpatient ED Visits	13	22	9	69%
11.	Bed Funds - Number of Outpatient Visits (Excludes ED Visits)	14	20	6	43%
(B) The total amount must agree with the total amount listed on Hospital Reporting System - Report 17.					