



STATE OF CONNECTICUT
OFFICE OF HEALTH CARE ACCESS

M. JODI RELL
GOVERNOR

CRISTINE A. VOGEL
COMMISSIONER

September 30, 2005

Ann G. Taylor
General Counsel
Connecticut Children's Medical Center
282 Washington Street
Hartford, CT 06106

Re: Connecticut Children's Medical Center
CON Determination Report Number 05-30590-DTR
Engagement of Sterling Healthcare Initiatives, LLC.

Dear Ms. Taylor:

On September 30, 2005, the Office of Health Care Access ("OHCA") received a request from Connecticut Children's Medical Center ("CCMC") to engage Sterling Healthcare Initiatives, LLC to assist CCMC in improving its Emergency Department ("ED") operations.

OHCA has carefully reviewed the information submitted by the Petitioner and makes the following findings:

1. Connecticut Children's Medical Center ("CCMC") is a children's hospital located at 282 Washington Street, Hartford, Connecticut
2. On September 21, 2005, CCMC signed a Letter of Intent to engage the consulting firm of Sterling Healthcare Initiatives, LLC ("Sterling") to assist CCMC in improving its ED operations. The engagement of Sterling is in response to a Consent Agreement with the Connecticut Department of Public Health.
3. Sterling will provide consultation services regarding the operation and management of the ED. The services will include both on-site and off-site work to assess the operation of the ED, develop concrete plans to improve the ED, and assist in the implementation of the plans.
4. Sterling will not be acquiring or assuming control of the operations of the ED or any other part of CCMC.

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5. There is no capital cost associated with this proposal.

Based on the above findings, OHCA has determined that the engagement of Sterling Healthcare Initiatives, LLC by CCMC for consulting services does not constitute a change of ownership or control as given in Section 19a-638, C.G.S. As the proposal has no associated capital cost, it does not exceed the \$1,000,000 threshold of Section 19a-639 C.G.S. Therefore, Certificate of Need approval from the Office of Health Care Access to proceed with the proposal.

If you have any questions concerning this letter or the Certificate of Need process, please contact Susan Cole, at (860) 418-7038.

Sincerely,

Signed by Cristine A. Vogel
Commissioner
CAV:sce