SET-ASIDE PLAN FORMAT
Effective 08/15/2010

COVER PAGE

Company Name: ________________________________

Company Address: ________________________________

Telephone No.: ________________________________

FAX No.: ________________________________

E-mail Address: ________________________________

Web Site Address: ________________________________

Date Submitted: ________________________________

AAP Prepared By: ________________________________
(Please Print)

______________________________
(Please Print)
Name of AA/EOE Officer

______________________________
(Please Print)
Name and Title of the Head of the Company

This Set-Aside Plan is submitted for: ________________________________
(Name of Project)

State Contract Number: ________________________________

Awarding Agency: ________________________________

Contract Value: ________________________________

M/W/DisBE Value as Assigned by the Awarding Agency: ________________________________

SBE Value as Assigned by the Awarding Agency: ________________________________
**TABLE OF CONTENTS**

*Note*: Set-Aside Plan that meets all the requirements of the following sections, must be filed for *each* state project.

**ANY SUBMISSION THAT DOES NOT STRICTLY ADHERE TO THIS PLAN’S FORMATTING WILL NOT BE REVIEWED.**

**ANY SECTION THAT DOES NOT INCLUDE A RESPONSE TO SAID SECTION AND/OR ITS SUBSECTIONS HEREIN WILL BE DISAPPROVED.**

<table>
<thead>
<tr>
<th>Section Number/Title</th>
<th>Page Number</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Policy Statement</td>
<td>3</td>
</tr>
<tr>
<td>2. Internal Communications</td>
<td>5</td>
</tr>
<tr>
<td>3. External Communications</td>
<td>6</td>
</tr>
<tr>
<td>4. Project Description, Timeline and Trades Involved</td>
<td>7</td>
</tr>
<tr>
<td>5. Subcontractor Availability Analysis</td>
<td>8</td>
</tr>
<tr>
<td>6. Minority Business Enterprise Project Goals and Timetable</td>
<td>12</td>
</tr>
<tr>
<td>7. Project Reporting and Monitoring Procedures</td>
<td>14</td>
</tr>
<tr>
<td>8. Concluding Statement</td>
<td>24</td>
</tr>
</tbody>
</table>
SECTION 1

Point of Statutory and/or Regulatory Reference: Conn. Gen. Stat. Sections 4a-60(a)(1),4a-60a(a)(1); 46a-68c, 46a-68d, P.A. 07-142, Contract Compliance Regulations Section 46a-68j-27(1)

Contractors shall create a policy statement that includes, but is not limited to, the following information:

A. Identify the individual assigned affirmative action responsibilities;

B. Affirm the Contractor’s commitment to achieve Equal Opportunity Employment through affirmative action for certain defined protected classes of persons;

C. Pledge the Contractor’s best good faith efforts to attain the objectives of the plan [Sec 46a-68j-27(1)].

INSTRUCTIONS:

On the next page is an EXAMPLE of an Affirmative Action/Equal Opportunity Employment (AA/EOE) Policy Statement that illustrates what may be included in your company’s AA/EOE Policy Statement.

NOTE: If your company’s AA/EOE Policy Statement lists the protected classes or if it lists each basis (that under Connecticut Law) an employer cannot discriminate then your lists must be inclusive (for an up to date listing of prohibited forms of employment discrimination, please refer to the Discrimination Is Illegal notice.)

This policy statement must be signed and dated by the head of the company. The signature must be original.
SAMPLE

AFFIRMATIVE ACTION/EQUAL OPPORTUNITY
EMPLOYMENT POLICY STATEMENT

XYZ Company will not discriminate or permit discrimination against any person or group of persons on the basis of race, color, religious creed, age, marital status, national origin, ancestry, sex, gender identity or expression, sexual orientation, veteran status, intellectual disability, mental disability or physical disability including, but not limited to, blindness, (unless such disability, even with reasonable accommodation, prevents the applicant from being able to perform the work involved), or in any manner prohibited by the laws of the United States or of the State of Connecticut\(^1\). Further, XYZ Company will not retaliate against or condone retaliation against any person or group of persons who oppose actions, treatment or conduct that they believe to be discriminatory.

As an Equal Opportunity Employer, it is the policy and practice of XYZ Company to assure that no person will be discriminated against, or be denied the benefit of any activity, program or employment process, in areas including but not limited to recruiting, advertising, hiring, upgrading, promotion, transfer, demotion, lay off, termination, rehiring, employment, rates of pay and/or other compensation or any other terms and conditions of employment on the basis of race, color, religious creed, age, marital status, national origin, ancestry, sex, gender identity or expression, sexual orientation, veteran status, intellectual disability, mental disability or physical disability including, but not limited to, blindness, unless such disability prevents performance of the work involved.

XYZ Company shall take affirmative action to insure that applicants with job-related qualifications are employed and to insure that employees are treated when employed without regard to their race, color, religious creed, age, marital status, national origin, ancestry, sex, gender identity or expression, sexual orientation, veteran status, intellectual disability, mental disability or physical disability including, but not limited to, blindness, unless it is shown by such contractor that such disability prevents performance of the work involved. If an individual has a disability for which a reasonable accommodation is requested, XYZ Company will engage in an interactive process with the individual/representative to determine the individual’s needs and accommodation.

(If XYZ Company is a union contractor) XYZ Company assures that each labor union or representative of its workers has been provided with a copy of this statement and has been informed that XYZ Company is an Affirmative Action/Equal Opportunity Employer and has been informed of XYZ Company’s obligations to comply with state and federal law.

XYZ Company also assures that each of its vendors has been informed that XYZ Company is an Affirmative Action/Equal Opportunity Employer and of XYZ Company’s obligations to comply with state and federal law.

----

\(^1\) If XYZ Company is a firm located in Connecticut and this EEO policy statement is the Company’s only EEO policy statement, the company should include all of the covered statuses protected by Connecticut’s employment law (e.g.: learning disability and genetic information) to avoid any confusion of employees’ protections against discrimination.
XYZ Company will implement, monitor and enforce this Affirmative Action/Equal Opportunity Employment Policy Statement and program in conjunction with all applicable Federal and State laws, regulations and executive orders. In order to implement our Affirmative Action/Equal Opportunity Employment Program, XYZ Company will develop written strategies and plans designated to correct any deficiencies identified. Furthermore, this policy statement, as well as the posters regarding Labor and Discrimination Laws, shall be posted and otherwise made known to all workers in the company’s home office, each satellite office, and at each job site.

Management and supervisory staff will be advised of their responsibilities to ensure the success of this program. Ultimate responsibility for this Affirmative Action/Equal Opportunity Employment Program will be with the (Insert Head of Company’s Name and Official Title). The day-to-day duties for the plan will be coordinated by (Insert the name of the company’s Affirmative Action/Equal Opportunity Employment Officer), who is hereby designated the Affirmative Action/Equal Opportunity Employment Officer for XYZ Company.

I have expressly advised (Insert the name of the company’s Affirmative Action/Equal Opportunity Employment Officer) of his/her legal responsibilities as XYZ Company’s Affirmative Action/Equal Opportunity Employment Officer pursuant to the Connecticut State Agency Contract Compliance Regulations Section 46a-68j-27(4).

This Affirmative Action Plan has my total support and XYZ Company pledges it best good faith efforts to achieve the objectives of this Affirmative Action Plan. I expect each manager, supervisor and employee of this Company to aid in the implementation of this program and be accountable for complying with the objectives of this Affirmative Action Plan.

Date __________________________ (Signature) __________________________

Printed Name and Printed Title of Person Signing
SECTION 2
INTERNAL COMMUNICATIONS
Information Provided to Employees/Work Force

Point of Statutory and/or Regulatory Reference: Conn. Gen. Stat. Section 4a-60(a)(3); Contract Compliance Regulations Section 46a-68j-27(2)

The policy statement and a summary of the objectives of the plan shall be posted and otherwise made known to all workers. The plan shall indicate what steps the contractor undertook to make information on the plan available to its workforce [Sec. 46a-68j-27(2)].

An employer, employment agency or labor organization is required to post notices regarding statutory provisions, as the commission shall provide [C.G.S. Sec. 46a54(13)]

An employer with three or more employees is required to post in a prominent and accessible location a notice concerning the illegality of sexual harassment and the remedies available to victims of sexual harassment [C.G.S. § 46a- 54(15)]

INSTRUCTIONS:

1. Describe in your Set-Aside Plan the specific actions your company takes to communicate its Affirmative Action/Equal Opportunity Employment (AA/EOE) Policy Statement (see Section 1) and its AA/EOE hiring commitment to its workers. For example, do you distribute your AA/EOE Policy Statement (found in Section 1) to your new hires during orientation? Do you include a copy of your AA/EOE Policy Statement with all your employees with their paycheck every month? Do you post your AA/EOE Policy Statement in prominent and accessible locations? Please describe the locations.

2. Demonstrate in your AAP, that your company complies with posting requirements prohibiting discrimination by describing in detail where in your business office, and on project sites your company posts the Discrimination Is Illegal notice. Please attach a copy of the notice your company posts.

3. Demonstrate in your AAP, that your company complies with posting requirements prohibiting sexual harassment by describing in detail where in your business office, and on project sites your company posts the Sexual Harassment Is Illegal notice. Please attach a copy of the notice your company.

NOTE: Please be sure the notices that your company posts are current. You may obtain updated notices on CHRO’s website at www.ct.gov/chro and clicking on Publications at the top of the site page.
SECTION 3
EXTERNAL COMMUNICATIONS
Information Provided to the Public

Point of Statutory and/or Regulatory Reference: Conn. Gen. Stat. Section 4a-60(a)(2), (3), 4a-60a(a)(2); Contract Compliance Regulations Sections 46a-68j-23(9), 46a-68j27(3)

The contractor shall, in all advertisements and business with the public, indicate that it is an affirmative action/equal opportunity employer. The plan shall include information on what steps the contractor undertook to advise the public concerning its affirmative action requirements; [Sec. 46a-68j-27(3)].

INSTRUCTIONS:

1. In this section of the AAP, contractors should include a statement indicating that in all advertisements and business with the public, it will hold itself out as an “Affirmative Action/Equal Opportunity Employer or AA/EOE.”

2. To demonstrate your company’s commitment to its statement, please attach examples of three different forms of external communication (e.g. letterhead, letters of transmittal, bid notification, purchase order, fax cover sheet, etc.) sent out by your company indicating that you are an AA/EOE.

NOTE: If your company’s forms of external communication do not currently indicate your company is an AA/EOE, and your company’s forms of external communication are not created in-house, please include a statement ensuring that upon reordering such forms; your company’s external communication will indicate it is an AA/EOE. Please include samples of how your revised forms of external communication will appear. Statements that have been made to such for more than one (1) year are unacceptable.
SECTION 4
Project Description, Timeline, and Trades Involved

INSTRUCTIONS:

This section of the AAP should list the trade categories that will be needed to perform the work of this specific project (include those to be employed by your Company and all subcontractors).

1. Briefly describe the work involved in this project.

2. Estimate (mm/dd/yyyy) when construction will commence. If the project has already begun, please provide the actual project mobilization date (mm/dd/yyyy).

3. Estimate (mm/dd/yyyy) when construction will be completed. If the project is complete, then please provide the project end date (mm/dd/yyyy).

4. List all of the types of “trades”-related work to be performed on this project that your company will be hiring a subcontractor(s) to perform (do not provide the name of the subcontractor(s), just identify the trade). Attach a copy of the applicable section of the agency bid document (i.e., Project Manual, ITB, etc.), that specifies all trades required to be performed on this project.

5. List all specific types of materials to be used for this project that your company will be hiring a Vendor(s) to supply (do not provide the name of the vendor(s) just identify the type of supplies/materials to be provided). Attach a copy of the applicable section of the agency bid document (i.e., Project Manual, ITB, etc.), that specifies all materials required to be utilized for the completion of this project.

6. List all specific types of non trades-related services to be used for this project that your company will hire a service company to provide (do not provide the name of the company just identify the type of services to be provided). Attach a copy of the applicable section of the agency bid document (i.e., Project Manual, ITB, etc.), that specifies all non-trades-related services to be utilized for the completion of this project.

   Ex: Port-a-lets
   Trucking Driver Only – No Labor Involved

7. List all trades that will be performed by your company’s employees.

8. List all supplies that will be manufactured by your company for use on this project.
SECTION 5
Subcontractor Availability Analysis

Point of Statutory and/or Regulatory Reference: Connecticut General Statutes section 4a-60 and 4a-60g as amended by Public Act 09-158; and Regulations of Connecticut State Agencies Section 46a-68j-28(2):

Applicable portions of the general statutes subsections of Section 4a-60(a) as amended state:

(a) Every contract to which the state or any political subdivision of the state other than a municipality is a party shall contain the following provisions:

(4) The contractor agrees to comply with each provision of this section and sections 46a-68e and 46a-68f and with each regulation or relevant order issued by said commission pursuant to sections 46a-56, 46a-68e and 46a-68f; and

(5) The contractor agrees to provide the Commission on Human Rights and Opportunities with such information requested by the commission, and permit access to pertinent books, records and accounts, concerning the employment practices and procedures of the contractor as relate to the provisions of this section and section 46a-56.

(b) If the contract is a public works contract, the contractor agrees and warrants that he will make good faith efforts to employ minority business enterprises as subcontractors and suppliers of materials on such public works project.

(f) Determination of the contractor's good faith efforts shall include but shall not be limited to the following factors: The contractor's employment and subcontracting policies, patterns and practices; affirmative advertising, recruitment and training; technical assistance activities and such other reasonable activities or efforts as the commission may prescribe that are designed to ensure the participation of minority business enterprises in public works projects.

(g) The contractor shall develop and maintain adequate documentation, in a manner prescribed by the commission, of its good faith efforts.

Regulations of Connecticut State Agencies §46a-68j-28(2) states the following:

Sec. 46a-68j-28. Elements of plans required by Section 46a-68d of the Connecticut General Statutes as amended by Section 4 of Public Act 89-253.
In addition to the elements in Section 46a-68j-27, plans subject to the requirements of Section 46a-68d of the Connecticut General Statutes as amended shall contain the following elements as described below:

2. **Subcontractor Availability Analysis.** When a contractor intends to subcontract all or part of the work to be performed under a State contract to one or more subcontractors, the contractor shall consult the listing of minority business enterprises maintained by the Department of Administrative Services, the practical experience of other contractors, contacts developed by the contractor itself, trade publications and similar sources to develop a base from which the contractor might reasonably be expected to draw minority business enterprises from. The plan shall indicate what sources were consulted and whether the enterprise was ready and able to perform the required work or supply necessary materials;

Also see Conn. Gen. Stat. sections 4a-60g, 46a-68b, §46a-68c, §46a-68d and §46a-68e.

When a contractor intends to subcontract all or part of the work to be performed under a state contract to one or more subcontractors, the contractor shall consult the listing of minority business enterprises maintained by the Department of Administrative Services, the practical experience of other contractors, contacts developed by the contractor itself, trade publications and similar sources to develop a base from which the contractor might reasonably be expected to draw minority business enterprises. The plan shall indicate what sources were consulted and whether the enterprise was ready and able to perform the required work or supply necessary materials [Sec. 46a-68j-28(2)].

**INSTRUCTIONS:** Use WBE for a woman owned business, MBE for an ethnic minority owned business, DisBE for a business owned by a person(s) with a disability, and SBE for a small business that is not one of the aforementioned.

**Design/Build Projects:** When projects are design/build (or similar as in multi-phase contracts) where subcontractors/vendors are solicited for bids at different stages of the project, Contractors must continuously file this section at each stage of the bidding process, until the Contractor has provided evidence of its good faith efforts to achieve the set-aside goals at each stage.
**PART A:** Please list the DAS Supplier Diversity Website as the source used to find S/M/W/DisBE subcontractors and/or vendors:


**PART B:** List every SBE/MBE/WBE/DisBE subcontractor and/or vendor that your company solicited to bid on this contract, as shown in the example below. Indicate each subcontractor’s trade(s). Indicate why you solicited each of the listed DAS certified companies, as shown in the example below (i.e. to perform what trade or to supply what materials/services).

Ex:
- ABC Construction
  - SBE
  - Carpentry
- Carpenter’s LLC
  - DisBE
  - Carpentry
- Hard Knocks Woodwork
  - MBE
  - Carpentry
- Rumor Mill
  - MBE
  - Mill Work
- The Mill Worm
  - MBE
  - Mill Work
- Piece Mill
  - WBE
  - Mill Work
- XYZ Material Suppliers
  - WBE
  - Hardwood Supplier
- Best Floor Co.
  - DisBE
  - Hardwood Supplier
- Got 2 Go
  - MBE
  - Port a lets
- Number One
  - SBE
  - Port a lets
- When Nature Call
  - SBE
  - Port a lets

**PART C:** Indicate what became of each DAS certified subcontractor/vendor you listed in Part B during the bidding process. You must be able to explain and document to CHRO the reason(s) why your company did not award a subcontract to the companies you solicited in Part B, as shown in the example below, thus a vague response such as “Bid Received”, “Called/Left Message”, “Said Will Bid”, etc. are insufficient. Use “Awarded” as the only bid result for those companies that you will utilize for this project.

Ex:
- ABC Construction
  - Bid Incomplete
- Carpenter’s LLC
  - Bid Too High
- Hard Knocks Woodwork
  - Bid Too High
- Rumor Mill
  - Awarded
- The Mill Worm
  - Bid Too High
- Piece Mill
  - Bid Not Accepted – Received Late
- XYZ Material Suppliers
  - Bid Too High
- Best Floor Co.
  - Bid Too High
- Got 2 Go
  - Bid Too High
- Number One
  - Refused To Bid
- When Nature Calls
  - Scheduling Conflict
**PART D:** List all non-DAS certified companies (including brokers) that you expect to perform on this project or to supply material/services (i.e. companies not already accounted for in Part B & Part C). This list must inform CHRO what trades, materials, or services the companies listed will provide. Any company performing a specialized trade or supplying specialized materials/services must be indicated and accompanied by a letter attesting to such from (i.e. signed) by the awarding agency. See the example below.

Ex: Color Coded Painting, LLC Carpentry
    Pristine Port a lets Port a lets
    Boltz, Inc. High and Low Voltage Installation*
* The electrical portion of this project is specialized and can only be performed by Boltz, Inc. Please see the attached letter verifying such, in detail, from the project manager at the awarding agency.

**** RECORDS RETENTION NOTICE ****

The CHRO is authorized to audit your company records regarding contract compliance at any time during or after the performance of this project. You must develop and maintain detailed records of your solicitation of and responses from each company listed in this section in the event CHRO requests documentation. See Conn. Gen. Stat. §4a-60(a)(5), §4a-60g(g). If you solicit in writing you must keep those written documents (letters, facsimiles, emails, etc.). If you solicit by phone you must keep written notes about those solicitations and the CHRO may seek phone records. Records are subject to the CHRO’s verification with any or all contractors, subcontractors and/or suppliers of materials solicited. Records must be retained for at least 2 years after the contract is performed.
SECTION 6
Minority Business Enterprise Goals and Timetables.

Point of Statutory and/or Regulatory Reference: Contract Compliance Regulations Section 46a-68j-28(3)

Based upon the availability of minority business enterprises calculated in Sec 46a-68j-28(2), the contractor shall set goals for awarding all or a reasonable portion of the contract to qualified minority business enterprises. The Plan shall detail what steps it took to make such opportunities available (Sec. 46a-68j28(3).

Design/Build Projects: When projects are design/build (or similar as in multi-phase contracts) where subcontractors are solicited for bids at different stages of the project, Contractors must file Attachment IIIa see Section 12) by week, month, or quarter (as determined by CHRO) listing all SBE/MBE/WBE/DisBEs subcontractors/vendors with whom contracts have been signed during that period.

INSTRUCTIONS:

On Attachment III:
- Provide all the information requested in the Attachment III.
- List all the MBE’s, WBE’s, and DisBE’s you designated in Section 11, Part C as “Awarded” in the top portion (“A”) of Attachment III.
- List all the SBE’s you designated in Section 11, Part C as “Awarded” in the bottom portion (“B”) of Attachment III.
- Input all percentages requested in the Attachment III.

Once your Plan is approved, you may not add or delete any of the companies nor alter any of the contract values as listed on the Attachment III of your approved plan, except as follows.

Attachment III may be altered after your Plan is approved only if you submit:

I. A Cover Letter:
   A) requesting acknowledgement of the change;
   B) detailing why CHRO should grant the change; and
   C) documentation to support your request in the follow forms:
      1) if requesting acknowledgement of a removal: out of business verification, Change Order eliminating a subcontractor’s portion of the project from the awarding agency, etc.);
      2) if requesting acknowledgement of an addition: a copy of the current DAS certification; and

II. A Revised Attachment III bearing the MM/DD/YYYY of the revision and incorporating the requested change.

NOTE: Upon a project’s completion, only those companies that are listed on the latest approved Attachment III, and who have maintained a current DAS certification throughout the duration of the project, will be utilized in CHRO’s final calculations of actual goal achievement upon the project’s completion.
SECTION 6 cont’d

Attachment III
Small Contractor and Minority Business Enterprise Goals and/or “Good Faith Effort”

Total Project Value is $____________. Project has SBE requirement of _______%, which include MBE requirement of _______%; OR, Project requires only “good faith effort” for MBE contractors __________.

A. Please identify MBE/WBE/DisBE subcontractors who will participate on the project.

<table>
<thead>
<tr>
<th>Company Name</th>
<th>Address</th>
<th>DAS Certification Type (MBE/WBE/DisBE)</th>
<th>DAS Certification Expiration Date</th>
<th>Contract Value</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Total amount of MBE, WBE, & DisBE contract values: $__________

(Total amount of MBE, WBE, & DisBE contract values ÷ project value x 100) = ______%

B. Please identify SBE contractors who will participate on the project.

<table>
<thead>
<tr>
<th>Company Name</th>
<th>Address</th>
<th>DAS Certification Type (SBE)</th>
<th>DAS Certification Expiration Date</th>
<th>Contract Value</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Total amount of SBE contract values: $__________

Total amount of SBE contract values ÷ project value x 100 = ______%

Total amount of all contract values listed in A & B =

Please use additional sheets if necessary

**** CHRO encourages your company to not just meet its set-aside goals, but to surpass them in order to ensure project circumstances (i.e. delays, change orders, decrease between estimate amount and contract amount, etc.) do not cause your company to fall below its set-aside goals achieved in its approved Set-Aside Plan.****

A current copy of the DAS certificate must be attached to this section for each subcontractor/vendor listed on Attachment III. Without a current copy of each company’s current DAS certification, the value of the contract will not be taken into account for the determination of whether your company has met its set-aside goals.

For projects with the Connecticut Department of Public Works (DPW), the general contractor cannot utilize its DAS Certification for the purpose of achieving the set-aside goals.
SECTION 7
Project Reporting and Monitoring Procedures

Point of Statutory and/or Regulatory Reference: Contract Compliance Regulations Section 46a-68j-23(6), 46a-68j-23(8), Conn. Gen. Stat. Section 4a-60(a)(5), 46a-68e

Each contractor shall file, and shall cause each of his subcontractors to file, with the commission such compliance reports at such times as the commission may direct. Compliance reports shall contain such information as to the practices, policies, programs, and employment policies, employment programs, and employment statistics of the contractor and each subcontractor and be in such form as the commission may prescribe (C.G.S. Sec. 46a-68e).

INSTRUCTIONS:

Please provide a statement that your company will file all monthly and quarterly reports as directed by CHRO, and will require its subcontractors and/or vendors to do likewise. This statement should also indicate that your company will forward the original reports to CHRO, and copies will be sent to the awarding agency.

- Forms are due each month of the project’s duration with filing to commence thirty (30) days after the project’s start date.
- Forms must contain original signatures, printed names & titles of persons signing.
- A copy must be kept at the General Contractor, Subcontractor, Supplier or Service Provider’s office for reference when filing Form 257b.
- A copy of all reports must be sent to the awarding agency.

I. General Contractor:

- Form 257 (Monthly Employment Utilization Report)
  - Fill out every month from the date that the project started.
  - For the months employee(s) did not work on the project site, fill out one form for each month & check the box marked “Did not perform work on this project for this month” which is located at the bottom of the form.
  - If employee(s) then returned to the project site and began working after the months they were not working at the project site, fill out a Form 257, one for each month.

Ex: If employee(s) did not work in Jan. fill out a Form 257 for the month of Jan. & check the “Did not perform work on this project for this month” box.

If employee(s) worked Feb & Mar fill out a Form 257, one for each month, indicating the hours these employees worked during those months.
The last month any of the employee(s) worked on the job (i.e. the month the company walked off the project site) fill out a Form 257 & write at the bottom of the form in BIG BOLD letters “FINAL”.

- **Form 257a (Monthly Employment Utilization Report)**
  - Fill out every month from the date that the project started only if “On Site Personnel (Other than Trade Workers)” worked on the job.
  - Follow instructions above for Form 257 when a non-trade worker employee is on the site.
  - If no non-trade worker employee(s) are on the site, do not submit Form 257a.

- **Form 257b (Cumulative Employment Utilization Report)**
  - The last month any of the employee(s) worked at the project site, fill out a Form 257b (as well as the FINAL Form 257 mentioned above) & write at the bottom of the form in BIG BOLD letters “FINAL”.
  - Form 257b is a total of all the work hours the employees have worked on the project. Therefore, if you add up all of the hours from each of the Form 257’s that have been filed for this project, that number should correspond with the number of total work hours reported on the Form 257b.

- **Punch List Items or Other Events**
  - If an employee returns to the job to do punch list items or other events after filling out FINAL filings a Revised FINAL Form 257 for the months that they worked on the punch list items, as well as a Revised FINAL Form 257b must be filed.
  - These revised reports should be marked in BIG BOLD letters “REVISED MM/DD/YYYY.”

- **Form 258a (Monthly Payment Status Reports)**
  - If the project’s anticipated duration is 12 months or less, fill out Form 258a every month from the date that the project started except for the project’s quarter months.
    - Ex: If the project began in Jan., fill out Form 258a for Jan., Feb., but not for March (e.g. third month of the project, thus the project’s quarter month).
  - If you are filing out a Form 258a for the last month of the project write at the bottom of the form in BIG BOLD letters “FINAL”.
  - If the project’s anticipated duration is in excess of 12 months, do not fill out Form 258a.
• **Form 258 (Quarterly Payment Status Report)**
  o If the project’s anticipated duration is in excess of 12 month, fill out Form 258 every project quarter month from the date the project started.
  o The Form 258 filed for the last quarter of the project’s duration must indicate “**FINAL**” in BIG BOLD letters.

**The General Contractor sends the following reports to CHRO:**

• Form 2528a (Monthly Small Contractor and Minority Business Enterprise Payment Status Report).
• Form 258 (Quarterly Small Contractor and Minority Business Enterprise Payment Status Report).
• Form 257 & Form 257a (Monthly Employment Utilization Report) from subcontractors.
• Form 257 & Form 257a (Monthly Employment Utilization Report) from the General Contractor.
• Form 257b (Cumulative Employment Utilization Report) from subcontractors & the General Contractor.
• Form 259 (Monthly Materials Consumption Report) from Material Suppliers & Service Providers.

**II. Material Suppliers/Service Providers:**

• Form 259 (Monthly Materials Consumption Report)
  o Material Supplier/Service Supplier submits every month from the date that the project started. The officer of the company signs in the box that corresponds as to whether they “Did Supply Materials” that month or they “Did Not Supply Materials” that month.
  o At the end of the last month in which the material/servicer provider provided material or service for this project, the officer of the company must write at the bottom of the form in BIG BOLD letters **FINAL**.

**III. Subcontractors (Sub):**

• Form 257 (Monthly Employment Utilization Report)
  o Sub submits every month from the date that the project started and not from the date that specific sub began.
  o For the months in which the sub did not work on the project site, the sub still fills out one Form 257 for each month & checks the box marked “Did not perform work on this project for this month” which is located at the bottom of the form.
For whatever months the sub does work on the project site, the sub fills out a Form 257, one for each month indicated the hours its employee(s) worked on the project for the month specified on the Form 257.

EX: If the sub did not work in January they fill out Form 257 & check the “Did not perform work on this project for this month” box. If the sub worked in February and March they fill out the hours on Form 257, one for each month. If the sub finishes its work in April they fill out Form 257 & write at the bottom of the form in BIG BOLD letters “FINAL”.

- **Form 257a (Monthly Employment Utilization Report)**
  - Sub submits every month from the date that the project started only if “On Site Personnel (Other than Trade Workers)” worked on the job.
  - Follow instructions above for Form 257 when a non-trade worker employee is on site.
  - If no non-trade worker employees are on the site, then the sub need not submit Form 257a.

- **Form 257b (Cumulative Employment Utilization Report)**
  - The last month the sub finishes its work on the project site, that sub must fill out Form 257b (as well as a FINAL Form 257 mentioned above) & write at the bottom of the form in BIG BOLD letters “FINAL”.
  - Form 257b is a total of all the work hours the trade personnel have worked on the project. Therefore, if you add up all of the hours for each of the Form 257s that have been filed for this project, that number should correspond with the number of total work hours reported on the Form 257b.

- **Punch List Items or Other Events**
  - If a sub returns to the job to do punch list items or other events after filling out FINAL filings, a Revised Final Form 257 for the months that they worked on the punch list items, as well as a Revised Form 257b must be filed.
  - These revised reports should be marked in BIG BOLD letters “REVISED MM/DD/YYYY.”

Additional copies of CHRO forms and further instructions can be obtained by logging onto [www.ct.gov/chro](http://www.ct.gov/chro) and clicking on “Forms” and then selecting the required from under the second heading “Form and Reports for Construction Workers.”
1. MONTHLY EMPLOYMENT UTILIZATION REPORT (FORM chro 257)

2. EMPLOYERS FEIN NO.

3. PROJECT AAP GOALS
MINORITY: ___________
FEMALE: ___________

4. REPORTING PERIOD
FROM: ___________
TO: ___________

5. GENERAL CONTRACTOR:
PROJECT NAME:
CONTRACT NUMBER:
NAME AND LOCATION OF CONTRACTOR (submitting report):
STATE AWARDING AGENCY:

6. WORK HOURS OF TRADE WORKERS EMPLOYED ON PROJECT

<table>
<thead>
<tr>
<th>CLASSIFICATION</th>
<th>6a. TOTAL HOURS BY TRADE</th>
<th>6b. BLACK (Not of Hispanic Origin)</th>
<th>6c. HISPANIC</th>
<th>6d. ASIAN OR PACIFIC ISLANDERS</th>
<th>6e. AMERICAN INDIAN OR ALASKAN NATIVE</th>
<th>7. MINORITY PERCENT</th>
<th>8. FEMALE PERCENT</th>
</tr>
</thead>
<tbody>
<tr>
<td>Journey Worker Apprentice</td>
<td>M</td>
<td>F</td>
<td>M</td>
<td>F</td>
<td>M</td>
<td>F</td>
<td>M</td>
</tr>
<tr>
<td>Apprentice Trainee</td>
<td>SUB-TOTAL</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Journey Worker Apprentice Trainee</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>SUB-TOTAL</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Journey Worker Apprentice Trainee</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>SUB-TOTAL</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Journey Worker Apprentice Trainee</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>SUB-TOTAL</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>TOTAL JOURNEY WORKERS</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>TOTAL APPRENTICES</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>TOTAL TRAINEES</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>GRAND TOTAL</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

7. MINORITY PERCENT
8. FEMALE PERCENT

9. TOTAL NUMBER OF EMPLOYEES
M | F
10. TOTAL NUMBER OF MINORITY EMPLOYEES
M | F

11. COMPANY OFFICIALS SIGNATURE, PRINTED NAME AND PRINTED TITLE
12. TELEPHONE NUMBER (Including area code)
13. DATE SIGNED

Did not perform work on this project for this month (Please place an “X” in the box if your company did not perform work on this project for this month only.)

Form CHRO 257
Form CHRO 257A

<table>
<thead>
<tr>
<th>1. MONTHLY EMPLOYMENT UTILIZATION REPORT (FORM chro cc–257A)</th>
<th>2. EMPLOYER’S FEIN NO.</th>
<th>3. PROJECT AAP GOALS MINORITY:_________ FEMALE:_________</th>
<th>4. REPORTING PERIOD FROM:________ TO:________</th>
</tr>
</thead>
<tbody>
<tr>
<td>PROJECT AREA (MSA):_________</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

GENERAL CONTRACTOR:__________________________

PROJECT NAME:__________________________

CONTRACT NUMBER:__________________________

STATE AWARDSING AGENCY:__________________________

NAME AND LOCATION OF CONTRACTOR (submitting report):__________________________

ON SITE PERSONNEL (OTHER THAN TRADE WORKERS) (please identify specific job title)

<table>
<thead>
<tr>
<th>6a. TOTAL HOURS BY TRADE</th>
<th>6b. BLACK (Not of Hispanic Origin) M F</th>
<th>6c. HISPANIC M F</th>
<th>6d. ASIAN OR PACIFIC ISLANDERS M F</th>
<th>6e. AMERICAN INDIAN OR ALASKAN NATIVE M F</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

6. WORK HOURS OF WORKERS (OTHER THAN TRADE WORKERS) EMPLOYED ON PROJECT

<table>
<thead>
<tr>
<th>7. MINORITY PERCENT</th>
<th>8. FEMALE PERCENT</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>9. TOTAL NUMBER OF EMPLOYEES M F</th>
<th>10. TOTAL NUMBER OF MINORITY EMPLOYEES M F</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
</tr>
</tbody>
</table>

GRAND TOTAL WORKERS

11. COMPANY OFFICIALS SIGNATURE, PRINTED NAME AND PRINTED TITLE

12. TELEPHONE NUMBER (Including area code)

13. DATE SIGNED

PAGE ________OF_______
**NOTE:** The purpose of this report is to be a CUMULATIVE Employment Utilization Report (257b); cumulative meaning the total sum of all the 257s filed by your company throughout the duration of this project. Please submit this Cumulative Employment Utilization Report (257b) with your FINAL 257 filing. If punch list items or other events require your company to return to the project after such filings, then please submit a Revised 257b with your Revised FINAL 257.
MONTHLY SMALL CONTRACTOR AND MINORITY BUSINESS ENTERPRISE PAYMENT STATUS REPORT

Month Ending _____

1) General Contractor Name

2) State Contract Number

3) State Contract Award Agency

4) Project Name

5) Estimated Completion Date ____

6) Project Value

7) Percent Completed to Date ____

(Indicate & attach all Change Orders)

8) Actual Project Mobilization Date (MM/DD/YYYY)

9) Listing of all small contractors and minority business enterprise contractors on the project to comply with contractual small business set aside provisions:

<table>
<thead>
<tr>
<th>Company Name</th>
<th>Total Contract Amount (Indicate &amp; attach all Change Orders)</th>
<th>Total Payment this Month</th>
<th>Total Payment to Date</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Signature of Company Official ___________________________

Date of Report ___________________________

_________________________________________
Printed Name and Printed Title of Person Signing

Original to: CHRO, 450 Columbus Blvd Ste 2, Hartford CT 06103
Copies to: 1) Awarding Agency
           2) Contractor’s Company File

Form CHRO 258a (for projects less than 12 months or as directed by CHRO).
QUARTERLY SMALL CONTRACTOR AND
MINORITY BUSINESS ENTERPRISE
PAYMENT STATUS REPORT

Quarter Ending _____

1) General Contractor Name
2) State Contract Number
3) State Contract Award Agency
4) Project Name 5) Estimated Completion Date ____
6) Project Value 7) Percent Completed to Date ____
   (Indicate & attach all Change Orders)
8) Actual Project Mobilization Date (MM/DD/YYYY)
9) Listing of all small contractors and minority business enterprise contractors on the project
to comply with contractual small business set aside provisions:

<table>
<thead>
<tr>
<th>Company Name</th>
<th>Total Contract Amount (Indicate &amp; attach all Change Orders)</th>
<th>Total Payment this Quarter</th>
<th>Total Payment to Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>______________</td>
<td>______________________________________________________</td>
<td>__________________________</td>
<td>_____________________</td>
</tr>
<tr>
<td>______________</td>
<td>______________________________________________________</td>
<td>__________________________</td>
<td>_____________________</td>
</tr>
<tr>
<td>______________</td>
<td>______________________________________________________</td>
<td>__________________________</td>
<td>_____________________</td>
</tr>
<tr>
<td>______________</td>
<td>______________________________________________________</td>
<td>__________________________</td>
<td>_____________________</td>
</tr>
<tr>
<td>______________</td>
<td>______________________________________________________</td>
<td>__________________________</td>
<td>_____________________</td>
</tr>
<tr>
<td>______________</td>
<td>______________________________________________________</td>
<td>__________________________</td>
<td>_____________________</td>
</tr>
<tr>
<td>______________</td>
<td>______________________________________________________</td>
<td>__________________________</td>
<td>_____________________</td>
</tr>
</tbody>
</table>

__________________________ ______________________
Signature of Company Official Date of Report

__________________________
Printed Name and Printed Title of Person Signing

Original to: CHRO, 450 Columbus Blvd Ste 2, Hartford CT 06103
Copies to: 1) Awarding Agency
           2) Contractor’s Company File
Form CHRO 258
**MONTHLY MATERIALS CONSUMPTION REPORT**

(CHRO FORM–259)*

* TO BE FILLED OUT BY SBE/MBE/WBE/DIS CONTRACTORS/VENDORS WHOSE SOLE ROLE IN THE CONTRACT DESCRIBED BELOW IS THAT OF A "SUPPLIER OF MATERIALS."

<table>
<thead>
<tr>
<th>Contract Compliance Unit</th>
<th>MONTHLY MATERIALS CONSUMPTION REPORT</th>
</tr>
</thead>
<tbody>
<tr>
<td>The Commission on Human Rights and Opportunities</td>
<td>(CHRO FORM–259)*</td>
</tr>
</tbody>
</table>
| 450 Columbus Blvd Ste 2 | * TO BE FILLED OUT BY SBE/MBE/WBE/DIS CONTRACTORS/VENDORS WHOSE SOLE ROLE IN THE CONTRACT DESCRIBED BELOW IS THAT OF A "SUPPLIER OF MATERIALS."

**NAME AND ADDRESS OF SBE/MBE/WBE/DIS CONTRACTOR/VENDOR (submitting report):**

<table>
<thead>
<tr>
<th>__________________________________</th>
<th>__________________________________</th>
</tr>
</thead>
<tbody>
<tr>
<td>__________________________________</td>
<td>__________________________________</td>
</tr>
<tr>
<td>__________________________________</td>
<td>__________________________________</td>
</tr>
</tbody>
</table>

**STATE CONTRACT NUMBER:**

<table>
<thead>
<tr>
<th>__________________________________</th>
</tr>
</thead>
</table>

**PROJECT NAME:**

<table>
<thead>
<tr>
<th>__________________________________</th>
</tr>
</thead>
</table>

**STATE AWARDING AGENCY:**

<table>
<thead>
<tr>
<th>__________________________________</th>
</tr>
</thead>
</table>

**REPORTING PERIOD**

<table>
<thead>
<tr>
<th>FROM:___________</th>
<th>TO:___________</th>
</tr>
</thead>
</table>

The SBE/MBE/WBE/DIS Contractor / Vendor, submitting this report, **DID SUPPLY MATERIALS** to the General Contractor, or its Subcontractors, for the monthly reporting period listed above and for use in the aforesaid contract.

I Agree:_________________________/Date: ________
Signature of the Head of the Company

Printed Name and Printed Title of Person Signing

The SBE/MBE/WBE/DIS Contractor / Vendor, submitting this report, **DID NOT SUPPLY MATERIALS** to the General Contractor or its Subcontractors, for the monthly reporting period listed above and for use in the aforesaid contract.

I Agree:_________________________/Date: ____
Signature of the Head of the Company

Printed Name and Printed Title of Person Signing
SECTION 8
Concluding Statement

Point of Statutory and/or Regulatory Reference: Contract Compliance Regulations Section 46a-68j-27(10)

Set-Aside Plans shall contain a concluding provision signed and dated by the contractor stating that the contractor:

A) has read the plan and that the contents of the plan are true and correct to the best of his or her knowledge and belief;

B) pledges his or her best good faith efforts to achieve the objectives of the plan within established timetables.

INSTRUCTIONS:

The Concluding Statement must be signed and dated by the head of the company and by the AA/EOE Officer. The signatures must be original.
SAMPLE

CONCLUDING STATEMENT

I have read and pledge my full support to all sections of this Set-Aside Plan, and the commitments therein, are true and correct to the best of my knowledge and I pledge my “best good faith efforts” to achieve the objectives of the Plan within the established time frames.

The implementation of the goals in this Plan will be evidence that XYZ Company is willing to cooperate with the Commission on Human Rights and Opportunities in its effort to promote Equal Opportunity Employment and affirmative action in the State of Connecticut. I will continue my commitment and total support to the principles of a strong Set-Aside Plan for this Company.

____________________________________  __________________________
Date                                      Head of Company’s Signature

____________________________________  __________________________
Printed Name and Printed Title

____________________________________  __________________________
Date                                      AA/EOE Officer’s Signature

____________________________________  __________________________
Printed Name